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the fight for 'reform'
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Europe's Business Newspaper

MONDAY JULY 5 1993

FINANCIAL TIMES

'Catastrophe' fears in Sarajevo as water supply fails

Relief workers warned of an impending "catastrophe" in the besieged Bosnian capital Sarajevo as supplies of food and medicine have dwindled and conditions deteriorated. Relief officials have expressed concern about outbreaks of typhoid and dysentery because there is no electricity to pump water.

Serb forces meanwhile pounded the town as fighting between Croat and Moslem forces erupted on new fronts in central Bosnia. Report, Page 2

Nadir millions: Fugitive businessman Asil Nadir misappropriated as much as £265m from banks, bondholders and shareholders in the last few years of his chairmanship of Polly Peck International. Page 12: Former law lord urges inquiry. Page 5

Agdam set to fall: Armenian forces from the territory of Nagorno-Karabakh closed in on Azerbaijan town of Agdam which came under heavy shelling and is now likely to fall within 24 hours. Page 2

Merger rumours denied: Britain's General Electric Company and British Aerospace dismissed as speculation a weekend press report that they were holding preliminary talks that could lead to a merger of their defence interests. Page 13

Volkswagen group vice-chairman Daniel Goeddevert has been squeezed out of his post as a result of a "structural reorganisation". He will leave at the end of July by "mutual agreement". Page 13

Toyota to open £50m UK plant: Toyota, Japan's biggest textiles company, on Wednesday opens a £50m weaving mill in Nottinghamshire, central England, the area's biggest ever inward investment project after Toyota's car plant in Derby. Page 5

Land Rover plans US sales drive: Land Rover North America outlined plans to quadruple annual sales to 16,000 when its Discovery model goes on sale in the US next year. Page 14

European Monetary System: The D-Mark maintained its position in the exchange rate mechanism's grid despite last week's interest rate cuts, which were led by a larger-than-expected easing by the Bundesbank. At the top of the grid, the peseta and the escudo were competing for first place. The remaining rankings were unchanged. Germany faces more pressure to ease rates, Page 4: Currencies, Page 23

EMS: Grid
July 2, 1993

Escudo	1.00	1.00	1.00	1.00	1.00	1.00
Peseta	1.00	1.00	1.00	1.00	1.00	1.00
Irish Punt	1.00	1.00	1.00	1.00	1.00	1.00
Guinea	1.00	1.00	1.00	1.00	1.00	1.00
B. Franc	1.00	1.00	1.00	1.00	1.00	1.00
D. Mark	1.00	1.00	1.00	1.00	1.00	1.00
F. Franc	1.00	1.00	1.00	1.00	1.00	1.00
D. Kroon	1.00	1.00	1.00	1.00	1.00	1.00

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 5 per cent fluctuation bands.

London traffic chaos fears: The controversial security cordon around the City of London faces its first test today amid fears that the scheme could cause widespread congestion. Page 12

Egypt wants cleric: Egypt is seeking the extradition from the US of New Jersey-based Islamic preacher Sheikh Omar Abdul-Rahman, some of whose followers were arrested last month in a thwarted terrorist plot. Page 4

Nuclear plant for Iran: China agreed to help Iran build a 300 megawatt nuclear power plant. Both countries said it would only serve peaceful purposes.

Philippine death toll rises: At least 271 pilgrims are now known to have drowned when a Philippine floating shrine collapsed and sank on Friday in Bocage river north of Manila.

Champion Sampras: World No 1 Pete Sampras, 21, won the Wimbledon men's singles tennis title, beating World No 2 Jim Courier, 22, 7-6, 7-6, 6-3 in the first all-American final since 1994.

The chancellor's dilemma: An inside view

How did Britain's public finances get out of control? What should the government do now? How should Kenneth Clarke, the new chancellor of the exchequer, shape his November budget? Bill Robinson (left), former director of the Institute for Fiscal Studies and special adviser to Chancellor Norman Lamont from February 1991 until the cabinet reshuffle in May, will offer some answers in an FT eight-part summer series. In his first article tomorrow, Robinson asks: how do current problems compare with the crisis of 1976? There are, he concludes, alarming similarities.

Correction: The German Lombard and discount rates were transposed in a front page chart in some editions of Friday's paper.

Asian - Euro Germany D46.30 Malta Lr10.00 San Marino 884.10
Belgium Dfl1.25 Morocco MDfl1.35 Singapore 884.10
Belgium Bf1.00 Hungary Ft17.20 Neth Ft 3.75 Switzerland Kr1.45
Belgium Bf1.00 Ireland Kr2.15 Nigeria Naf1.45 Slovenia SI1.20
Belgium Bf1.00 Italy Kr2.15 Norway NOK16.00 Spain Pta2.00
Croatia HRD570.00 India Shs15.80 Oman ORT1.50 Sweden Kr1.15
Croatia Kr4.65 Italy L27.00 Pakistan Rupee 5.00 Switzerland Kr1.45
Denmark Dkr1.50 Jordan JD1.50 Philippines P1.05 Syria Ssd1.00
Egypt E£0.50 Kuwait Fls1.00 Poland Zl1.00 Turkey Lir1.00
France Frs1.00 Lebanon US\$1.25 Portugal Esc1.50 UAE Dh1.00
France Frs1.00 Lux Lfr1.00 Qatar QR1.00 UAE Dh1.00

Mickey Mouse back in China - on best behaviour

By Tony Walker in Beijing

MICKEY MOUSE and Donald Duck are back in China - but their behaviour must be politically and socially correct. Thus Donald's exuberant offspring will not be allowed to set a bad example to Chinese children, says Mr Zhao Wenxi, a senior editor of China's Post and Telecommunications Press, Disney's partner in China.

Also excluded from Chinese editions of Disney comics will, for example, be a

sequence in which a youngster eating an ice cream and leading a dog chasing a cat becomes entangled in a tree with the ice cream smeared across his face. "Since in Chinese cities it is not allowed to raise a dog, not to mention a dog led by a small boy, we didn't want to run counter to the regulations so we dropped the story," said Mr Zhao.

It would have been "perfectly all right" if the boy had been running after a bee, which would have been "more like a Chinese situation," he added.

Also banished from Donald's family will be his money-worshipping Uncle Dagobert, whose habit of bathing in piles of dollar bills is not deemed appropriate for a Chinese audience - even though people have been told for the past 10 years that "to get rich is glorious."

In spite of the amendments, Disney executives are excited about returning to China's market of 1.1bn people after a first attempt to introduce a Chinese-speaking Mickey and Donald in 1987.

Disney pulled out in 1990 in protest at rampant counterfeiting of its comics and products, but with the passage of China's first copyright law, the company has decided to return.

The first of the new Mickey Mouse comics appeared in China on June 1, International Children's Day, with an initial print run of 60,000. Priced at about 30 US cents each, they disappeared from the shops almost overnight.

Mr Zhao is sure Mickey and Donald

Continued on Page 12

UN pulls its weapons inspectors out of Iraq

By Mark Nicholson in Cairo and George Graham in Washington

UNITED NATIONS weapons inspectors are to pull out of Baghdad today after failing to persuade the Iraqi authorities to let them monitor a pair of missile testing sites with video cameras.

Mr Warren Christopher, the US secretary of state, warned in Washington that the situation could presage another confrontation with Iraq.

The renewed tension arose as Baghdad sent a team of negotiators to New York for talks with the UN over a possible limited resumption of oil exports.

Mr Nikiita Smidovich, the UN weapons inspectors' leader, said his team had tried since June 4 to win the agreement of the Iraqi authorities. He said they would fly out of Iraq today.

The UN Security Council has already adopted a resolution warning Iraq of "serious consequences" if it fails to install the cameras at the Yam al-Azim and Al-Rafai sites, part of the UN's continuing mandate under Gulf war ceasefire resolutions to inspect and destroy Iraq's weapons.

In a television interview, Mr Christopher said Iraq's refusal to allow video monitoring was "a very significant violation" of UN resolutions.

Iraq has said it would consider installing the cameras only after a broader discussion of arms control with the UN commission scheduled for July 12.

The stand-off is likely to raise apprehension in Baghdad about a further punitive western-led military strike on Iraq, following the

recent US cruise missile attack on the country's intelligence headquarters.

However, no post-Gulf war strike on Iraq has yet been prompted directly by any of the numerous confrontations between Baghdad and UN weapons inspectors.

The January 17 missile attack on Baghdad factories linked to Iraq's nuclear programme was essentially a US-led initiative and followed rising tension in the "no-fly" zone over southern Iraq, after Baghdad had installed anti-aircraft missiles.

The stalled UN weapons inspection may, however, cloud the atmosphere surrounding talks due to open in New York on Wednesday between UN legal experts and Iraqi oil ministry officials over a resumption of Iraqi oil sales.

The talks will be the first for more than a year on a proposed UN exception to the post-Gulf war embargo on oil sales, permitting Iraq to sell up to \$1.6bn worth of crude to pay for food, medicines and the cost of UN operations in Iraq.

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Progress in opening up markets to be measured

Japan in new bid to heal rift with US

By Charles Leadbeater in Tokyo

THE Japanese government has offered to use a variety of indicators to measure its efforts to reduce the current account surplus, in an attempt to prevent trade friction with the US souring this week's Tokyo summit.

Japan would set the criteria to be used, which would flow from the government's normal economic forecasts. Tokyo insists the indicators would not amount to targets to reduce the surplus or increase imports, nor should the indicators be binding commitments which could invite sanctions from the US if they were not met.

The US has been pressing Japan for two months to agree a new framework - including numerical targets - for trade talks aimed at opening up the Japanese market and cutting the current account surplus, which could reach \$150bn this year. The US wants these targets to be set and reviewed jointly, while Tokyo argues this would infringe its right to run its domestic economic policies.

Talks over the framework broke up a week ago without a date for the next round of discussions.

The Japanese proposals, which were hurriedly put together in the past few days, reflect the concerns of senior Japanese diplomats that Japan and the US should not be seen to be seriously at odds over trade during this week's Tokyo summit of heads of state from the Group of Seven industrialised nations.

The main economic issues on the G7 agenda are world growth and unemployment, trade, focusing on the stalled Uruguay Round of liberalisation talks; and help for Russia. President Bill

Clinton said he would be "in complete agreement" with Mr Mitterrand. He and Mr Mitterrand planned to "put our minds at rest" by forming a group of military and scientific experts to ensure that France's nuclear deterrent did not suffer as a result of the suspension of tests.

British ministers say the UK

France calls for world ban on nuclear testing

By Alice Rawsthorn in Paris, David White in London and George Graham in Washington

FRANCE called yesterday for a global ban on nuclear testing in response to President Bill Clinton's decision to suspend US tests.

President François Mitterrand's office said France was in favour of a treaty banning tests completely "provided it is universal and verifiable".

The French have carried out no tests since the former Socialist government suspended them in April last year. However, nuclear planners are seeking a series of tests on two new submarine-launched weapons, the M4s and M5. French tests are undertaken at Mururoa atoll in the Pacific.

In addition, Mr Edouard Balladur, the prime minister, has come under pressure from right-wing members of his centre-right coalition government to resume testing. The National Assembly finance committee last week approved a paper calling for the resumption of tests.

Mr Balladur said on French television yesterday that he was "in complete agreement" with Mr Mitterrand. He and Mr Mitterrand planned to "put our minds at rest" by forming a group of military and scientific experts to ensure that France's nuclear deterrent did not suffer as a result of the suspension of tests.

British ministers say the UK

Continued on Page 12

French economy, Page 10



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White gloves on as electioneering bout begins

By Robert Thomson in Tokyo

JAPAN'S politicians slipped on the white gloves and mounted their loudspeaker vans yesterday for the official start of an election campaign which is expected to end with the ruling Liberal Democratic party losing its control over the country. The LDP and opposition parties presume that the July 18 election will lead to the formation of coalition government, which could hinder Japan's ability to respond

to trade issues and delay a forecast recovery of the economy. LDP officials are already courting opposition parties, but the head of the Japan New Party, Mr Morihiko Hosokawa, who is likely to make or break a new government, said voters had a unique opportunity to "say sayonara to the LDP". The election was called after the LDP lost a motion of no-confidence, proposed after the party had stalled reforms to a scandal-stained political system,

provoking one of its own factions to vote for the motion and then form a new party, the Japan Renewal party.

Heads of the Group of Seven leading industrialised nations meeting in Tokyo this week will find themselves surrounded by the campaign. They will be greeted by Mr Kichiro Miyazawa, the prime minister, in a mood to show Japanese voters that he is a leader of international stature. Mr Miyazawa launched the LDP campaign yesterday by warning that

the country would be led into chaos by a coalition headed by the Social Democratic party, formerly known as the Japan Socialist party. Japanese politicians, some with no sense of irony, wear white gloves to prove they are clean. "Will the Socialists close nuclear power plants? What will they do about our important neighbour, South Korea?" asked Mr Miyazawa, referring to unsettled policy issues in the SDP, which is attempting to hitch its campaign to the popular

demand for political reform. Most politicians said the campaign marked the beginning of a "new era" in Japanese government, which the LDP has dominated since its formation in 1955. But defections have left the party with only 285 candidates competing for 511 seats, suggesting it is unlikely to muster a majority.

The SDP is fielding only 142 candidates so it, too, will need to find partners to

form a new government. There are many potential coalitions, with the JNP perhaps aligning with the LDP, if the party dumps Mr Miyazawa and appoints a new leader with better reform credentials.

Mr Tsutomu Hata, the former finance minister and LDP rebel who formed the JRP, campaigning in bare hands, said Japanese voters had an "appointment with destiny" at this election: "We have to change the Japanese political system and that change must come now."

Internal rows hit Socialist bid for power

By Robert Thomson

APRTER the ruling Liberal Democratic party was brought down last month, Mr Sadao Yamahana, leader of the country's Socialist party, confidently assured the US ambassador to Japan that an election win by his party would not create policy divisions between Tokyo and Washington.

A few days later, with closed-door condemnation from colleagues still echoing in his ears, Mr Yamahana headed down a different path, explaining his party "has its own foreign policies" and will take a different approach to the US from that of the LDP.

Mr Yamahana's clumsy performance was another sign to Japanese voters that his party, known as the Social Democratic party in English but still the *Shakaito* (Socialist party) in Japanese, has been unable to settle the ideological disputes which have ensured it is the natural party of opposition.

After a brief period in office in the late 1940s, the SDP has become the party the Japanese occasionally vote for when particularly annoyed by the excesses of the LDP. Following the Recruit scandal four years ago, when cut-price stocks were swapped for political favours, the party had a remarkable opportunity to capitalise on dissatisfaction with the LDP.

In the wake of the scandal, Ms Takako Doi led the party into an upper house election, denying the LDP a majority and heightening expectations of a similar result in the more powerful lower house. She appeared to have the authority to change the rigidly leftist policies which had alienated voters the embrace of totalitarian North Korea, the refusal to recognise the existence of the Japanese military, and hostility towards the US.

At that moment Ms Doi may have had the authority, but she did not have the will. The brilliance soon faded, and the SDP left voters disappointed again. The party was then humiliated in a 1991 Tokyo gubernatorial election, where its candidate lost his deposit, and was crushed in a succession of local government contests.

It was paralysed by an internal argument over whether to form a shadow cabinet to demonstrate that it had the structure to replace the LDP in government. Instead, the party's factions argued over appointments and barely had time to debate policy changes or matters such as how to convert an LDP-dependent bureaucracy.

Wasted chances in the past and the emergence of new

political groups have made Mr Yamahana and other SDP pragmatists realise the party no longer wins the protest vote. But as his backtracking on US relations showed, the watering down of traditional policies alienates the party's core supporters.

Both trends were behind the SDP's dismal performance in the Tokyo metropolitan assembly elections a week ago, when its representatives were cut from 29 to 14 and the local party chairman and general-secretary lost their seats. In contrast, the Japan New Party, contesting Tokyo elections for the first time, picked up 20 seats.

The SDP reaction was to move both forward and backward. Officials emphasised there had been no fundamental change in the traditional policies, and also promised to pursue more pragmatic policies in an attempt to prove the party was the real alternative to the LDP. One leader suggested that the "leftists holding us back can be counted like moles on a body".

But Mr Yamahana's problem is that most of the moles are in the upper part of the body. The pragmatists, those uncomfortable with the cosiness towards North Korea, are said to comprise more than 70 per cent of the party, but the remaining 30 per cent, the true believers, have an enormous influence at the top of the hierarchy and, particularly, on policymaking committees.

These contradictions are reasons why voters may look elsewhere when protesting or genuinely seeking change on July 18. The SDP has 140 seats in the lower house, but the average estimate is that this will fall to fewer than 100, with votes diverted to the JNP. The New Party Harbinger and, perhaps, the rebel LDP group of Mr Tsutomu Hata, the former finance minister.

Apart from voting for the SDP, disgruntled voters have tended to register their disgust by not voting. The likelihood is that old-time SDP voters, confused by the recent policy twists and wary of the still opaque new parties, will stay at home, as some did during the Tokyo elections.

The SDP is getting itself in trouble because, on the eve of an election, the party is debating sensitive policies which should have been resolved over the past few years. Mr Yamahana, who recently replaced the indecisive Mr Makoto Tanabe, who in turn took over from the indecisive Ms Doi, finds himself attempting to hold together a party instead of exploiting the LDP's weakness.

PROFESSOR Gerald Curtis, probably the foremost western commentator on Japanese politics, offers this judgment about how Japanese politicians responded to the 1975 reform of political funding: "Japanese politicians rose to the challenge posed by these reforms by searching out every possible loophole in the law that might allow them to avoid having to change their time-honoured ways of doing things. The reforms offered eloquent testimony to the difficulty of engineering political change in a society that has resilient political institutions and traditions.

"They demonstrated not only that the consequences of reform cannot be entirely anticipated, but that they often exacerbate the problems they are intended to correct and create others that are worse."

THE man who has pledged to clean up Japanese politics yesterday kicked off his election campaign in Yamanashi - the old constituency of Mr Shin Kanemaru, disgraced godfather of the ruling Liberal Democrats (LDP). Reuter reports from Kofu.

Under a banner reading "Let's put Japan to rights from Yamanashi", Mr Morihiko Hosokawa, leader of the Japan New Party, said there could be no better place to start a clean-up.

"Needless to say we chose Yamanashi to start the campaign because of its scandalous political climate," he said in a speech to 2,000 supporters in Kofu, the prefectural capital.

"This is where the cosy relations between politicians and businessmen are at their worst."

Kofu, 100 km west of Tokyo in the shadow of Mount Fuji, radiates the prosperity of modern Japan. Its wide boulevards are lined with department stores, gleaming office buildings and trees and shrubs.

However, much of the wealth

came from Mr Kanemaru's manipulation of a system under which politicians used their influence to benefit their most generous campaign donors. It is a system Mr Hosokawa and a generation of new politicians say they want to change.

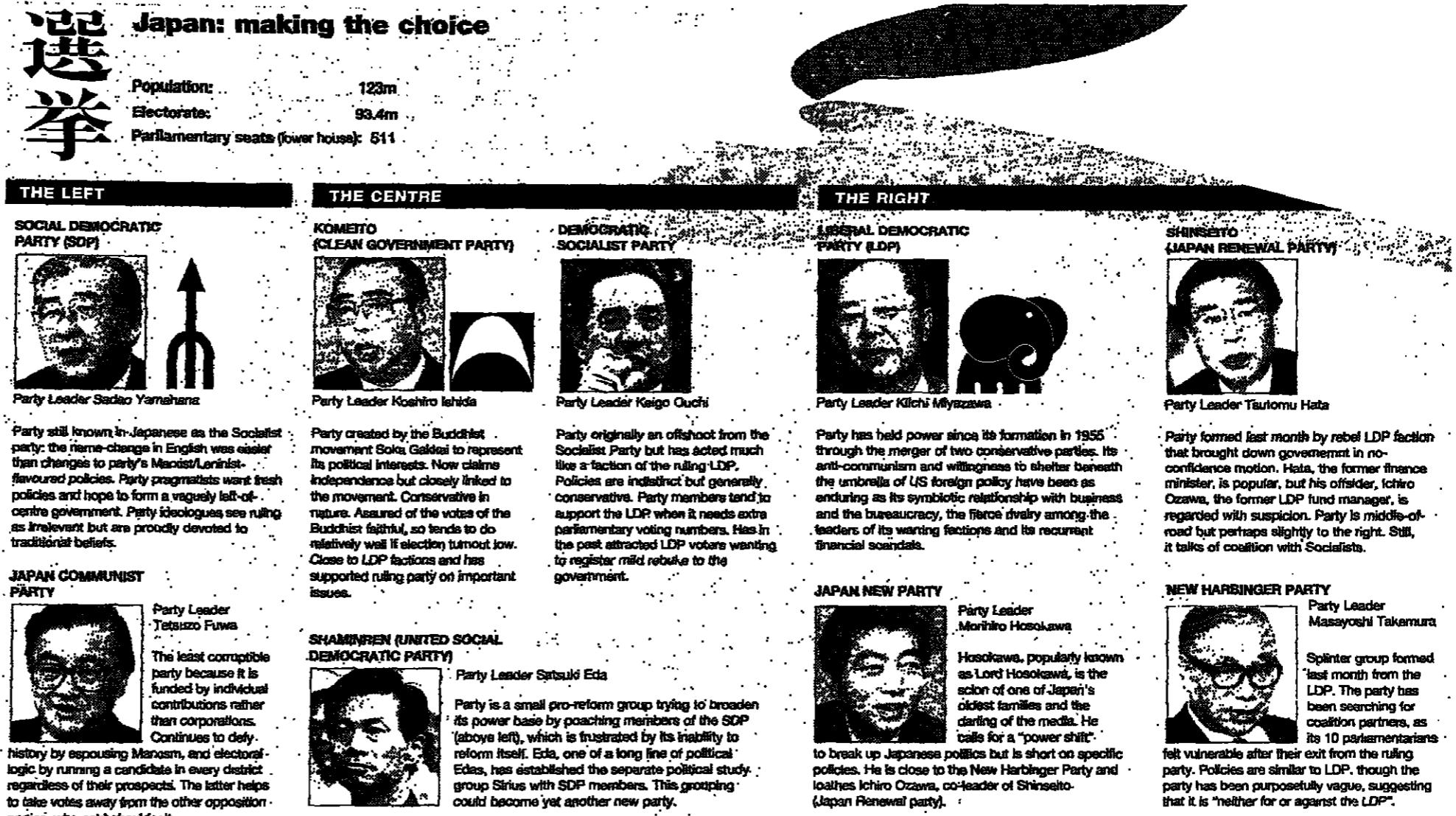
Last week Fair Trade Commission investigators raided the offices of 30 construction companies in Yamanashi.

Experts on corruption said the move only became possible after Mr Kanemaru's clout over civil servants evaporated following his recent arrest on charges of massive tax evasion.

Prosecutors said the companies in question extended billions of yen in questionable donations to Mr Kanemaru. In return, they were believed to have been shielded from corruption by civil servants.

When Japan's national railway wanted to build a track to test a proposed high-speed supertrain, Mr Kanemaru made sure it came to Yamanashi. Land prices shot up and made local farmers richer overnight.

Waving the flag: A father and son in Tokyo yesterday attend Prime Minister Kichiro Miyazawa's first campaign speech



Election pledges of change will reflect mounting public disquiet over the political system

Embarking on the long road to reform

By Charles Leadbeater

THE next Japanese government will attempt a sweeping reform of Japan's political system.

Political reform is the main campaign issue for the July 18 general election. All the opposition parties, old and new, are committed to the process. And the ruling Liberal Democratic party is almost certain to endorse it after the election.

Yet in the short run the debate has stemmed from more base motives. The real battles of Japanese politics - fierce rivalries between leading politicians - are being played out through arguments over reform.

The proposals for change come in three main categories.

• **Electoral reform.** The difficulties of cleaning up political funding have focused attention on reform of Japan's distinctive electoral system, which dates from 1925. The electoral system is widely blamed for the corruption and parochialism of Japanese politics.

The 511-strong lower house of parliament is elected from about 130 large election districts, most of which return between three and five members of parliament.

To win a majority a party must run more than one candidate in each district. So LDP and Social Democratic party candidates compete with one another as well as against the opposition. To do this they need to maintain expensive, personal support groups.

As it is difficult for a candidate to be distinguished from party colleagues by ideology and policy, the candidate usually offers to bring public spending projects to the constituency. The main qualities most Japanese politicians offer their electorate are the skills and power to win favours from the government bureaucracy in Tokyo.

A politician needs the support of about 15 per cent of the electorate to win a seat, so if he targets his efforts repeatedly at the same sectional interests he will be re-elected.

The system creates both supply and demand for corruption. The donations come from construction companies which

have a seat in the house of representatives, leaving 511 seats up for election this time. The LDP had 275 seats when the lower house was dissolved on June 18. Of the 275 members, 48 have since left the party.

Pressure for change has been mounting steadily. The Japanese public has been growing increasingly disillusioned with corruption and Japan's business and bureaucratic élites are concerned that the parochial, slow-moving system of government makes Japan ill-equipped to play a larger international role.

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mixes 275 single-seat constituencies with 235-seat proportional representation system, designed to protect the interests of smaller parties.

The younger reformers within the party and the opposition want a system which mixes 275 single-seat constituencies with 235-seat proportional representation system, designed to protect the interests of smaller parties.

A voter would cast two votes, one for their local single-seat constituency and one in a ballot for a wider prefectoral area by proportional representation.

It is not easy to predict how such a system would affect the parties' standings. After the last general election in 1990 the Asahi Shimbun newspaper published 20 computer simulations of possible outcomes under different voting systems. The LDP won a resounding victory in all but four simulations, when the main gains were in the Japan Communist party's favour.

• **Funding.** All parties claim they want tougher controls on political funding to eliminate widespread corruption in the form of illicit corporate donations to individual politicians.

Politics in Japan is extremely expensive. Even though LDP candidates are not allowed to buy television advertising, each spends at least \$50,000 (£33,300) on their campaign and about \$60,000 a month on office expenses.

LDP politicians mainly raise this from corporate donations. But even after sweeping reform of the political funding law in 1975, Japanese politicians consistently find loopholes in regulations which were meant to clean up their finances.

The reform limited contributions which could be made to individual politicians. In response the politicians set up a multitude of supposedly independent organisations, which receive funds on their behalf.

Drinks parties, the tickets for which sell for about Y30,000 (£190) a time, are popular because businesses can treat

the tickets as a taxable expense rather than a political contribution. It is not uncommon for a politician to sell 2,000 tickets for a hall which only accommodates 900 people. Reform of political financing will develop in two directions. First, stricter controls on corporate donations to individual politicians and more openness in general donations to party organisations. Second, increased government funding, which is limited to the costs of printing posters and the running costs of a campaign car.

• **Urban voters.** Japan's urban voters, who tend to be more cosmopolitan and less influenced by pork barrel politics, are significantly under-represented in the parliament. The disparities between rural and urban seats are huge.

In the last election Kanagawa District Four had 336,569 voters per MP, while Miyazaki District Four had 105,939. At the extreme, one rural vote was worth three urban votes. Some candidates won with only 45,000 votes while others lost with 122,000.

The over-representation of rural districts is estimated to give the LDP a 30-seat advantage. The Social Democratic party is also more strongly represented in rural areas than in cities.

Rebalancing the electoral districts so that urban voters are fairly represented would shift the balance of power in favour of younger centrist parties such as Komeito and the Japan New Party and away from both traditional parties.

The combination of political reform, the LDP's split, declining urban support for the Socialists and the rise of new centrist parties could change the map of Japanese politics.

Yet there will be important continuities. The local, highly personalised character of Japanese politics is like the root system of a tree. It is deeply embedded in Japanese society and will not change quickly.



Haiti prepares for Aristide

By George Graham
in Washington

POLITICAL parties in Haiti will meet this week for a conference to prepare for the restoration of democracy, after exiled President Jean-Bertrand Aristide and General Raoul Cedras, the army chief, signed an accord on Saturday night.

The agreement, for which Mr Danilo Caputo of Argentina was the United Nations mediator, provides for Father Aristide to return to Haiti by October 30. Gen Cedras is to retire from his position as head of the army and be succeeded by a nominee of the president. The latter will also name a new prime minister, to be confirmed by Haiti's parliament.

Mr Caputo's 10-point plan also provides for the creation, with foreign assistance, of a new police force, a presidential amnesty for those involved in

the 1991 coup by which Gen Cedras ousted the president, and suspension of the economic embargoes against Haiti by the UN and the Organisation of American States.

The UN's imposition last week of an embargo on oil and arms shipments, as well as a freeze on official financial assets, is thought to have been important in bringing Gen Cedras to the negotiating table.

Mr Warren Christopher, US secretary of state, yesterday said the US might contribute forces to police the return to democracy in Haiti, but probably fewer than 1,000. Most of the forces would probably come from French-speaking countries, he said.

US assistance is expected to top \$1bn (£690m) over the next five years.

Negotiations for Fr Aristide's return to Haiti have proved long and difficult, and the mer-



curial Roman Catholic priest has almost exhausted the patience of UN and US negotiators. After Gen Cedras had agreed to the deal on Saturday, it was some hours before the president also signed.

President Bill Clinton said

the political impasse in Haiti has created strains in US policy, and the Clinton administration has exerted much pressure in recent weeks to bring about a settlement.

President Clinton said



President Aristide of Haiti (picture above) smiles at the prospect of his return home, made possible by Gen Cedras (seated right in his picture left) signing a pact to restore democracy

Pakistan's army stays neutral

By Farhan Bokhari in Islamabad and agencies

PAKISTAN'S army denied at the weekend that it sought to intervene in the country's political crisis, before the 16th anniversary today of the imposition of martial law by the late General Zia-ul-Haq.

The army insisted in a statement that it was neutral in the bitter six-month power struggle between President Ghulam Ishaq Khan and Prime Minister Nawaz Sharif, and denied that it had urged Mr Sharif to end the dispute or call elections.

Mr Nisar Ali Khan, petroleum minister and a special assistant to Mr Sharif, said the army had not raised the need for mid-term elections. But he said the army had expressed its concern, adding that this anxiety could be removed if the president were to step down. "The country can only have stability if the president leaves office," he said.

In the latest tensions between Mr Sharif and Mr Ishaq Khan, the government claims that the president is behind the refusal of the provincial government in Punjab to comply with a parliamentary resolution imposing direct federal rule on the province. The battle over the Punjab is now widely seen as the most difficult test for Mr Sharif.

It was the Punjab which was once seen as Mr Sharif's most important base and largely responsible for his political rise. Mr Altaf Hussain, provincial governor and Mr Manzoor Wattoo, chief minister, have both defied Islamabad's initiative to seize control.

Vietnam ready with projects for finance

By Ian Simpson in Hanoi

VIETNAMESE planners have drawn up a long list of projects in great need of capital, which may be forthcoming if, as expected, the International Monetary Fund resumes lending to the country.

President Bill Clinton announced on Friday that the US was dropping its opposition to the clearing of Vietnam's \$140m (£93m) arrears to the IMF. Under the Fund's rules, no new loans can be made until this outstanding amount is paid off.

However, France, Japan and Australia have already said they are ready to provide a bridging loan to meet this requirement.

Once this is finalised, economists at the IMF, the World Bank and the Asian Development Bank will be ready to start work on the country's dilapidated infrastructure. Outside the main cities, roads are narrow and potholed, bridges

are falling down and ports and rivers are so badly silted up that only boats with shallow draft can use them.

Power is another problem. Southern Vietnam, in particular, is very short of the electricity it badly needs to fuel its economic growth. Economists in Hanoi estimate the southern power shortfall at 20 to 30 per cent. A transmission line already being built between the north and south of the country will go some way to alleviate the problem but, as economic development picks up in the north, there will be less power to send south.

The World Bank, the priority will be to keep the economy on a steady path as the once-communist government brings in more elements of the free market. That means providing budget support for the government to continue limited subsidies to individuals and companies until they are ready to face the harsh world of the market.

At the World Bank, the priority will be project lending to start work on the country's dilapidated infrastructure. Outside the main cities, roads are narrow and potholed, bridges

are falling down and ports and rivers are so badly silted up that only boats with shallow draft can use them.

Egypt asks US for cleric's extradition

Mark Nicholson reports on problems posed for two governments by an Islamic preacher

Egypt has asked the US authorities to extradite Sheikh Omar Abdul-Rahman, an Islamic preacher based in New Jersey, one of whose followers was arrested last month in a thwarted terrorist plot in New York.

He is facing trial at his native Fayoum, south of Cairo.

Mr Nagy Ghafari, Egypt's foreign ministry spokesman, confirmed a request had been made for the cleric's extradition, following weekend talks between Mr Amr Mousa, foreign minister, and the US ambassador in Cairo.

The request has been prompted by the ruling at the weekend by a judge presiding over the re-trial of the sheikh at Fayoum, where he and more than 40 others are facing charges of plotting and participating in a riot in 1989, when two Egyptian policemen were killed.

Judge Ahmed Izzat Ashmawi ruled that the sheikh must be arrested to face the re-trial in person. "We are asking for his extradition because the court has said he must be here to stand trial," said Mr Ghafari.

Sheikh Omar Abdul-Rahman denies links with terrorism, either in the US or in Egypt, but is viewed as spiritual leader of the extremist Gamma Al-Islamiya, which claims responsibility for attacks on tourist targets and security forces in Egypt.

He has openly called for the

overthrow of President Hosni Mubarak's government.

Eight of his followers were arrested last month. They are alleged to have been preparing explosives in an attempt to blow up the UN headquarters and two road tunnels. A further seven men, also associated with the cleric or the

It is not clear how ardently Egypt wants Sheikh Omar Abdul-Rahman back in the country, where he might become a focus for Islamic militants

New Jersey mosque at which he preached, have been charged in connection with the February bombing of the World Trade Centre in New York.

Sheikh Abdul-Rahman was acquitted in 1990 concerning the 1989 riot, but the Egyptian government this year ordered a re-trial under presidential prerogative. This began in April, and 18 of 48 accused face capital charges.

The sheikh surrendered himself to US immigration authorities last week for questioning about a deportation order before US courts since March last year.

US authorities have stressed

that his detention is not directly connected with the Trade Centre bombing, or last month's intercepted terrorist attack, but it follows much publicity in the US associating the cleric with both incidents.

Extradition of the sheikh could pose legal and political headaches for Cairo and Washington. It is unclear whether any effective extradition procedure exists. For one thing, the countries have no direct extradition treaty, only an 1874 agreement signed between the US and the Ottoman empire, of which Egypt was then part.

Also, it is not clear how ardently Egypt wants Sheikh Omar Abdul-Rahman back in the country, where he might become a focus for Islamic militants engaged in a campaign of anti-government violence. Egyptian officials had said that they did not want the cleric returned.

However, growing pressure in the US to deal with the controversial cleric, combined with the ruling on Saturday at Fayoum, appear to have forced the Egyptian government's hand.

Officials may now consider that it would be better to have Sheikh Abdul Rahman under close scrutiny in Egypt than elsewhere - particularly in the Sudanese capital Khartoum, from where he flew to the US in 1990 and where he might have more scope to inspire activity against the government in Cairo.

Prospects for settling the Hyundai labour dispute appeared good last week when workers at Hyundai Heavy Industries, the nation's biggest shipbuilder.

The Hyundai trade unions are among the most militant and well-organised in South Korea. The concentration of Hyundai manufacturing facilities in the south-eastern city of Ulsan facilitates collective action among workers.

A meeting on Saturday was aborted when the unions insisted on a comprehensive settlement for all Hyundai companies. Officials wanted to conclude agreements on an individual company basis, in a bid to weaken the power of the Hyundai union alliance.

The labour dispute represents a key test for Mr Kim, a former dissident and the country's first civilian leader in more than three decades. His implied threat to crack down on labour unrest reverses his government's recent moves to offer concessions to the union movement.

Clashes mark strike over death of left-wing leader in Nepal

SPORADIC clashes marked a strike called by Nepal's left-wing opposition yesterday to press for the resignation of Prime Minister Girija Prasad Koirala, Reuter reports from Kathmandu.

Police said protesters had

thrown stones at buses in the capital, Kathmandu. Police fired in the air to disperse rioters at the border town of Jitpur, about 90 miles south of Kathmandu, officials said.

There were no immediate reports of casualties in either town. Sunday is a working day in Nepal, but there was little traffic on the streets and offices, and shops were closed in response to the strike called by the Unified Marxist-Leninist party (UML).

The UML organised the strike to back calls for the

re-opening of an investigation into the death, in a road accident in May, of Mr Madan

Bhandari, the party leader. A judicial inquiry last month into the death found no foul play, but the UML says he was murdered.

A nationwide UML strike on June 25 led to days of violence in the land-locked Himalayan kingdom. At least 11 people were killed.

The UML says that the agitation will continue until the prime minister has been dismissed.

Germany faces more pressure to ease interest rates

THE DECISION by the Bundesbank last week to lower the discount rate by 0.75 per cent, will ease the pressure from its disgruntled partners.

But the summit meeting of the Group of Seven leading industrial countries in Tokyo this week is still likely to be an uncomfortable occasion for Germany. Everyone will want to see more easing soon. This is quite understandable, since the easing so far has not been all that substantial.

This may seem surprising when the discount rate has been cut by two percentage points since last September, and the re-purchase or "repo" rate has fallen 2.4 percentage points over the same period.

Yet, by one important measure, German monetary policy has hardly eased at all. As the chart shows, D-Mark three-month interest rates have remained above the yield on long bonds since shortly after the German monetary union. France is the only other country shown in the chart for which this has also been true.

In virtually all market economies, central

banks work by changing the price of money, rather than its quantity. When a central bank makes short-term interest rates higher than long rates (that is, creates a negatively sloped yield curve), it normally pushes the exchange rate up. But it also squeezes financial intermediaries. The mechanisms through which this works include:

- Elimination of the profitability of borrowing short and lending long at fixed rates of interest;
- Pushing creditworthy clients to borrow in bond markets instead of from banks;
- Reducing the incentive to borrow at short-term rates of interest and the profitability of those who must do so;
- Lowering desired holdings of inventories;

In the end, traditional credit-creating institutions are bypassed, lending is reduced, monetary growth falls and the economy goes into recession.

The charts trace the relationship of two significant points on the yield curve since 1989. They demonstrate how far the monetary policies of the US, Japan and Germany diverged after 1990. The US eased first, the maximum degree of easing being reached in the months preceding "black" Wednesday, which was also the period of maximum German tightness. As for Japan, it not only started to ease a year and a half after the US, but, judged by the shape of its yield curve, by rather less.

The divergence between US and German monetary policy, along with the tightness of the latter, were the main reasons for the months of chaos in the ERM. The chart shows how the UK was unable to ease monetary policy from mid-1991, while Italy's policy was sharply tightened in mid-1992.

As for France, it not only suffered tight monetary policy before September 1992, but tight and highly unstable monetary policy thereafter, reaching relative calm only in April 1993. Even so, its monetary stance remains far tighter than those of Italy and the UK today.

This makes little sense. France has low inflation. As the table shows, it also has a serious industrial recession and rising

unemployment. Germany has experienced a still deeper industrial recession, though it does suffer from uncomfortably high inflation. As for Italy and the UK, their dismal industrial performances in 1991 and 1992 show they did need monetary easing.

G7 monetary policy is still in disarray. US monetary policy has been skillfully handled by the Federal Reserve over the last few years. The same cannot be said of anyone else's.

The Bundesbank's sins, though real, are at least venial compared to those of the politicians in Bonn. But the determination of the rest of the EC to stick to unchanged ERM parities after German unification was a signal error, one the French seem determined to persist with to the last gasp.

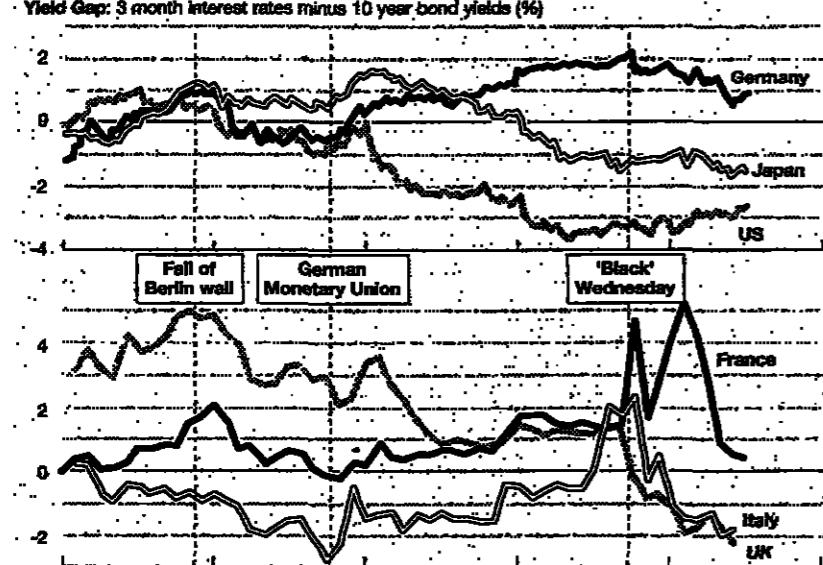
As for the Bank of Japan, its policies were eased too late and too little. It would be good to think this week's meeting of the G7 will mark the start of common sense on monetary policy.

Unhappily, the chances are close to zero.

Martin Wolf

Divergent monetary policies in the G6

Yield Gap: 3 month interest rates minus 10 year bond yields (%)



INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	UNITED STATES	JAPAN	GERMANY	FRANCE	ITALY	UNITED KINGDOM
Retail sales volume	100.0	100.0	100.0	100.0	100.0	100.0
Industrial production	100.5	100.5	105.1	100.0	102.4	102.4
Unemployment rate	7.1	6.9	9.7	10.0	9.7	9.7
Vacancy rate indicator	7.1	9.0	10.2	10.2	10.2	10.2
Composite leading indicator	102.2	105.5	105.1	105.5	105.5	105.5
2nd qtr 1992	2.6	-3.5	-4.5	-0.3	-0.7	-0.2
3rd qtr 1992	4.0	-3.8	-4.2	-0.4	-0.8	-0.3
4th qtr 1992	7.0	-5.0	-4.8	-1.4	-2.1	-0.6
1st qtr 1993	3.1	-5.8	-5.8	-0.1	-3.4	-0.3
June 1992	2.3	-5.5	-5.5	-1.6	-4.7	-2.4
July	3.0	-5.5	-5.5	-1.6	-4.7	-2.4

Toray to open £50m Midlands textiles plant

By Daniel Green

TORAY, Japan's biggest textiles company, on Wednesday opens the east Midlands' second biggest ever inward investment project, after Toyota's Derby car plant.

A 250m weaving mill at Mansfield, Nottinghamshire, will employ 200 people in its early stages, rising to up to 400 within two years.

But the new jobs are likely to make little impact on Mansfield's unemployment, swollen to more than 6,000 by coalmine closures.

The highly-automated plant's output will help reduce the £42m polyester fabric import bill that Britain paid Japan last year. Toray also plans to export the UK-made fabrics to the rest of Europe.

The factory will take polyester filament and twist it a variety of ways before weaving it. This will create the most sophisticated textures in polyester fabrics available in the UK, according to Mr Colin Purvis, secretary-general of the British Apparel and Textile Confederation.

Most of the buyers of the cloth will be clothing suppliers to Marks and Spencer, the UK's biggest garment retailer. They will use it in mid-price to luxury items such as satin and crepe lingerie, blouses, dresses and skirts.

"This is good for the British textiles industry," said Mr Neville Bain, chief executive of Coats Viyella, Europe's biggest

textiles company and a clothing supplier to M&S. "You've got much quicker delivery and a much shorter supply line for these fabrics."

Built next to the Mansfield colliery, which closed five years ago, the plant will eventually double Toray's fabric output in the UK to 39m metres a year.

The company's UK turnover should rise to £20m a year as the new plant joins others at Hyde, Cheshire, and Bulwell, Nottinghamshire, which Toray bought in 1989 from chemicals company Courtaulds.

Mansfield district council welcomed the investment as "a much-needed breath of life into the local economy".

But Mr Philip Asquith, the council's head of economic development, warned that there would "not be a great deal of change in unemployment. There are 6,000 unemployed in the Mansfield district, a rate of more than 12 per cent".

More are likely to join the dole queues as the impact of recent coal mine closures takes effect, he said.

Toray's investment represents a return to the region's traditional strength in textiles. Competition from far eastern countries where labour costs are much lower has led to a series of factory closures over many years.

As late as 1981, 3,700 people were employed locally in textiles. Ten years later, the figure was 584.

Independent inquiry urged into Nadir affair

By Jimmy Burns

LORD SCARMAN, the former law lord, yesterday called for an independent inquiry into the Nadir affair as a fresh row surfaced over allegations of a £3m conspiracy to bribe the Old Bailey judge handling Mr Nadir's fraud trial.

Lord Scarman told the Financial Times: "Nothing that has been revealed so far gives any guidance to the truth. The only thing that has emerged is the necessity for a public inquiry. The matters which have been raised are much too serious."

Within the House of Commons, a majority of MPs, including in the opposition, share the government's view that parliament should not seek to interfere in the running of criminal justice.

However, responding to the Attorney General's public refusal last week to order such an inquiry, Lord Scarman said that the government had yet to produce "irresistible answers to a number of questions" which had been raised in recent weeks.

Mr Nadir yesterday renewed his public onslaught against

THE MISSING MILLIONS: HOW NADIR USED POLLY PECK MONEY TO FEED HIS PRIVATE EMPIRE



The funds leave London ...

National Westminster Bank, Bishopsgate (E account) £143.7m
Midland Bank, Aldgate (E account) £150.5m
Midland Bank, Aldgate (S account) £7.7m
Loans to PPI, but not held by PPI £16.5m
Letters of credit finance charged to PPI £37.6m
Other PPI funds £1.0m
Total £371m

... are shuffled between various offshore accounts before ...

£144m National Westminster Bank, Jersey £41m
£29m Industrial Bank of Cyprus (IBK) £140m
£126m Impexbank - Turkey £158m
£32m Other banks £32m
Total £371m

... moving beyond PPI's control
To Swiss Citibank account of his mother, Safiye, for PPI shares, property, etc £273m

For buying PPI shares through his offshore trusts in Jersey & Switzerland £270m

To build and support his personal Turkish printing and newspaper businesses £285m

To buy Impexbank for himself in Istanbul £14m

To buy the luxury Salamis Bay Hotel in northern Cyprus £83m

Deposited in the Central Bank of Turkish Republic of Northern Cyprus £248m

To finance his sister Bile's airline, Cyprus printing and other private interests £277m

Total £371m

In addition to the missing £371m accounted for above, another £194m is shown in company accounts as borrowed from PPI by Unipac, its principal Cyprus subsidiary. It is still missing

Source: PPI accounts, interviews, witness issued by the administrators, PPI bank statements and other internal documents

Research: Andrew Jack Graphic: Chris Walker

the SFO and the police accusing them of conducting a campaign of "disinformation" designed to discredit him.

In a statement issued to the Press Association from his home in Northern Cyprus where he is a fugitive from British justice, Mr Nadir said: "At no time whatsoever have I been involved in a plot to

bribe Mr Justice Tucker." His solicitors, Pannone and Partners of Manchester, broke with the normal legal practice of not commenting publicly on a criminal case while it is subject to trial. They claimed that the latest bribery allegations "hit directly at the criminal judicial system". The Sunday Times newspaper yesterday reported on the alleged plot to bribe Judge Tucker, based on what the newspaper called "confidential transcripts of Nadir's pre-trial hearings earlier this year, a Serious Fraud Office legal document; and notes of an interview between Nadir and Scotland Yard officers".

Lord Scarman said that he

BBC TV's Breakfast with Frost programme: "If I would not do it, I would lose self-respect for myself."

He insisted he was innocent of the charges. He also claimed that he had donated only \$90,000 to the Conservative Party and not £1m as some newspaper reports have claimed.

German chambers have more resources

CHAMBERS OF commerce in Britain have only a fraction of the resources available to their German counterparts, a study published today shows, writes Charles Batchelor.

British chambers have only one fifteenth of the resources of German chambers on average, while staff numbers are just one sixth of German levels. This means UK chambers often offer a far narrower range of services.

In spite of their limited resources, British chambers are active in helping their members develop business in continental Europe, their unit costs are lower and they are more commercial in their approach to the needs of business, the study says.

Official backing for the German chambers and the requirement for businesses to register with them make for a much larger organisation. German chambers have 3.2m members employing a total of 25m people. UK chambers of commerce and chambers of trade, with voluntary membership, have just 210,000 members with 4m employees.

In Germany all commercial, industrial, small and craft businesses must be chamber members, and chambers get much of their income from compulsory subscriptions, levies on local business taxes and fees for mandatory services such as training, examinations and export documents.

Row blows up over holiday failures

A ROW over who should bear the cost of compensating the customers of failed holiday companies, has broken out between the Civil Aviation Authority, credit card companies and the travel industry, writes Michael Skapinker.

Travel agents have complained that the CAA and Barclaycard have forced them to bear the cost of tour operator collapses. The holidaymakers have received full compensation as the failed operators had Air Travel Organisers' Licences issued by the authority. Where travellers had paid for their holidays by Barclaycard, the authority insisted Barclaycard bear the cost.

The Association of British Travel Agents says that 10 of its members complained that Barclaycard had, in turn, debited their bank accounts for the cost of the holidays. The travel agents said they should not be held responsible for the collapse of tour operators.

Although they have had to pay the full cost of the holidays, they only received commissions of between 5 per cent and 15 per cent at the time of sale. This was further reduced by credit card commissions.

Barclaycard said it had not debited travel agents' accounts. In some cases, it passed on the cost of compensation to the bank responsible for the agents' credit card transactions. Their own banks debited their accounts, Barclaycard said.

Labour leader and unions set to clash

By Philip Stephens, Political Editor

MR JOHN SMITH, Labour opposition leader, has set himself on collision course with the trades unions at this autumn's Labour conference by refusing to budge from plans to reduce their collective role in the party's decision-making.

Mr Smith has underlined his determination that union participation in the selection of Labour parliamentary candidates could be exercised only through individual party membership of trades unions.

This one-member-one-vote principle has already been rejected by a majority of the unions. The TGWU, the largest union affiliated to the party, will this week join others like the GMB in insisting that, as Labour's paymasters, they must retain a collective voice in the choice of candidates.

But Mr Smith said: "I did not become leader of the Labour party just to do easy things. I have the responsibility as leader to do what I think is

right. And I will do it. It's my job to seek to persuade people. I am under no illusions that it is an easy battle to win, but I am determined to win it."

Despite the threat of a humiliating defeat at the party's annual conference, where the unions hold 70 per cent of the votes, Mr Smith insisted that a decision could not be deferred for a further year: "I will fight on... I hope I will succeed in persuading people to adopt it at the conference."

Mr Smith rejected a compromise floated by some unions which would give votes only to those trades unionists who paid the political levy to their unions and were willing to sign a register of Labour supporters. He wanted instead individual trades unionists to join the party: "I think we have got to have people who choose to be members of the party."

With the arithmetic stacked against him, he is relying on a last-minute retreat by the unions, and on divisions between them, to avoid a damaging defeat.

RE: Samsung announces a new way of doing business.
To our global community:

Change is necessary to ensure global success in the future. One small change we've made is the look of our new logo. What's more important is the new philosophy the logo symbolizes:

We will devote our human resources and services, thereby contributing to a better superior products and services, thereby exploring the frontiers of technology, I hope global society.

As we at Samsung explore the frontiers of technology, I hope these few simple words will help us focus on the human benefits of our scientific breakthroughs. If we do, the rewards for Samsung, our customers, and the human race as a whole will be greater than ever before.

Thank you.

Kun Hee Lee
Chairman

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THE WEEK AHEAD

ECONOMICS

Data may back German rate cut

A string of important economic figures in Germany will coincide with this week's Group of Seven summit in Tokyo. The statistics, expected to highlight considerable domestic weakness in Germany, will back up the Bundesbank's decision to shave interest rates last week.

In spite of the latest move by the German authorities, high European interest rates will be one of the issues preoccupying the prime ministers and finance ministers meeting in Tokyo. Even after the German cut, rates in continental Europe are perceived as being too high for this point in the business cycle and the US in particular has been urging Germany to ease monetary conditions.

West German manufacturing orders for May are forecast to be roughly unchanged on the previous month, while jobs data will probably show another big jump in unemployment. Ms Ruth Lea, chief economist at Mitsubishi Bank in London, believes there is a good chance that this week's data will indicate that the worst of Germany's recession is over.

"A fairly convincing case can now be made for suggesting that the rate of decline of west Germany's industrial production is slowing significantly. But I believe it is too early to

suggest that industrial production may be rising on a trend basis," she said.

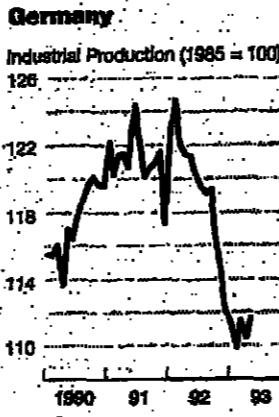
There are few figures in the UK this week, but the Treasury's panel of wise men issues its second report on the progress of the economy today. Consumer credit figures, also out today, will give some indication of consumers' willingness to borrow now that interest rates have come down.

It is a relatively busy week for figures in the US. Car and truck sales in June are expected to have risen at roughly the same pace as in May. Consumer credit figures are forecast to confirm that consumer indebtedness as a proportion of income remains close to an all-time high.

The main economic statistics and events of the week follow.

The figures in brackets are the median of economists' forecasts, from MMS International, a financial information company.

Today: UK, Treasury's seven "wise men" release second report on state of UK economy; May consumer credit (up £15bn); June M4 (up 0.4 per cent on month, up 4.5 per cent on year); Spain, June official reserves. Germany, start of Bundestag summer recess, ends September 3. US, May home completions; auto sales June 21-30 (5.9m units), truck



Source: Datastream

sales; Johnson Redbook week meeting July 3; Independence Day - all markets closed; Japan, Bank of Japan quarterly branch managers' meeting in Tokyo.

Tomorrow: Germany - west, June unemployment (up 35,000); May employment rate (down 55,000); June vacancies (down 4,000); Germany - east, June short time work (down 10,000), unemployment (down 20,000). US, FOMC meeting, lasting two days; Canada, June foreign reserves; April labour income (down 0.2 per cent on month); Tokyo, US, EC, Japan, Canada trade talks; Clinton, Miyazawa meeting in Tokyo; Australia, May retail trade (up 0.5 per cent on year); New Zealand, Q1 GDP index.

Wednesday: G7 summit meeting in Tokyo (continues until Friday). US, May wholesale trade, Canada, June Help Wanted Index (93).

Thursday: France, Q1 GDP, US, initial claims week ended July 8; state benefits week ended June 26; May consumer credit (up £2.5bn); money supply data for week ended June 26. Japan, Yeltsin, Miyazawa talks scheduled in Tokyo. Australia, June employment (unchanged on year), unemployment rate (10.8 per cent).

Friday: Norway, June CPI (up 0.2 per cent on month, up 2.4 per cent on year); US, FOMC minutes of May 18 meeting in Washington released; Canada, June employment (up 0.1 per cent on month), unemployment rate (11.3 per cent); May motor vehicle sales; June housing starts (up 155,000 units).

During the week: Germany, May manufacturing orders (flat on month); March trade balance (DM1.7bn surplus); current account (DM1bn deficit); May retail sales; June

foreign reserves; April labour income (down 0.2 per cent on month); Tokyo, US, EC, Japan, Canada trade talks; Clinton, Miyazawa meeting in Tokyo; Australia, May retail trade (up 0.5 per cent on year); New Zealand, Q1 GDP index.

Emma Tucker

RESULTS DUE

Profit fall likely at Scottish & Newcastle

Scottish & Newcastle is expected to report full-year pre-tax profits today of about £220m compared with £211m for the previous 52 weeks. The results will reflect lower property profits and exceptional costs of cutting staff. Growth at Center Parcs is unlikely to make up for tough trading in the brewing and retailing sectors.

Dixons, the electrical goods retailer, is expected on Wednesday to report pre-tax profits of about £20m for the year to April, up from £70.8m

a year earlier. Some increase in UK profits will be offset by confirming US losses. Investors hope to hear further plans for turning round the Silo chain in the US. At best a minimal dividend increase is likely given the low cover.

Taunton Cider should brighten the market on

Wednesday with forecast profits of £17.5m for its first full year after flotation. The cider market grew during the past year at close to 8 per cent against a 3 per cent decline in beer, and Taunton's brands

were well placed at the premium end of the market.

Greene King, the East-Anglian based brewer, is expected to report full-year profits little changed at £20.3m on Thursday. Growth in the free trade is believed to have slowed, and though the company's managed pubs have performed well, beer sales are down in the tenanted houses.

Howden Group, the Glasgow-based engineering company, is expected on Wednesday to report flat annual profits of about £18m.

after being adversely affected by exchange rate movements.

Wednesday brings annual results from Budget, the small UK food retailing chain in which Reave, one of Germany's largest food retailers, bought a 50 per cent stake in April. Budget is expected to have increased pre-tax profits from £10m between £15.5m and £16.5m and to resume paying a dividend. Interest will focus on the Germans' intentions towards the group, which management is trying to reshape.

PARLIAMENTARY DIARY

■ TODAY
Commons: Questions to social security minister, chair commissioners and Lord Chancellor's department.

Debates opened by opposition on "the consequences of the Conservative government's policies".

Meeting of the Coal Sector Order, Coal Industry (Restructuring Grants) Order.

Lord's Railways Bill committee.

Third reading, Channel Tunnel International Arrangements Order.

Civil Defence (General Local Authority Functions) (Scotland) Regulations.

TUESDAY
Commons: Health questions.

4.15pm speech to the prime minister.

Commons leader Tony Newton stands to Mr Major who will be at G7 summit.

European Parliamentary Elections Bill, debate on second reading.

Debate on Special Grant Report.

Lord's Education Bill, third reading.

Select committee: National heritage.

Select committee: The BBC.

Debate on industrial and science committee.

Debate on equal opportunities commission.

European Parliamentary Elections Bill, remaining stages.

Fishing Vessels (Decommissioning) Scheme.

Local Government (Scotland) Bill, committee.

Scottish Law Court Bill, committee.

Pathways Bill, committee.

Debate on industrial and science committee.

Debate on equal opportunities commission.

Debate on European Parliamentary Elections Bill.

Debate on fisheries and food.

Debate on agriculture and fisheries department.

Debate on fisheries and food.

Debate on agriculture and fisheries department.

Debate on fisheries and food.

MANAGEMENT

Adrian Michaels on N&P's unconventional approach to re-engineering

Taking it from the top



ANYONE steeped in the conventional approach to re-engineering will be surprised by National & Provincial Building Society's method of reorganisation. Most companies go for striking results in the first year of a re-engineering programme, concentrating on one key process, such as order-taking to delivery. The aim is almost always to slash cycle times, and sometimes also costs and staff.

By contrast, N&P, Britain's eighth-largest building society, has started at the top, putting the emphasis on a change in culture and organisational structure. In what amounts to a radical and risky experiment, it has so far focused mainly on "process leadership" - getting its top managers committed and changing the way they operate - and has not yet made any change in its front line processes. The society does not even expect to finish its redesign for at least 18 months, and is cagey about the savings it will deliver.

The "re-design programme" was initiated by a new management in 1990. It followed the earlier division of N&P's operations into separate businesses - mortgages, life policies, and Visa cards, for example - and the establishment of a "mission" to be in the top 15 UK personal financial service providers by 1993.

David O'Brien, chief executive since August 1990, says the product focus "left the customer in the background". He also believes too much attention was given to acquisitions - and not enough to organic expansion through better service - and says outside consultants hired by the individual businesses pulled the organisation in different directions. The product focus also led to "hierarchical warfare".

One of O'Brien's first appointments was Paul Chapman, as director of business and organisation development. Both had worked on re-engineering at Rank Xerox, where entrenched structures and attitudes frustrated the beginnings of a similar change.

One of their first steps was a week of meetings with the heads of N&P's businesses and senior corporate personnel - in all about 10 people. A new mission statement, based on meeting customer require-



Copied David O'Brien (left) and Paul Chapman tried a similar change at Rank Xerox

ments while contributing to N&P's prosperity, was forged and a strategy for achieving it worked out.

The board was renamed the "direction management team", and its operations reorganised into a "direction management process".

Instead of functional and business directors, this now comprises process leaders such as directors of "customer engagement" and "customer requirements". They are deeply engaged in the planning of the new business processes.

Why then, more than two years later, is the vast majority of the society's 4,000 staff still working in much the same way?

The reason, says Chapman, is that when the change programme is complete, eight levels of management and more than 20 grades will have become three levels and four grades, so endangering middle managers. If those managers are not convinced that robbing them of

culture changes is the introduction of fortnightly meetings - "team events" - of all area staff at which updates from the top echelon are communicated. One important benefit of the meetings, according to Ann Britton, manager of the Bradford head office branch, is that the emphasis on discussion gives everyone a stake in the change process. "There is a requirement to take part and I think the ability to keep on changing is in place."

The message that still wider change is coming seems to have hit home. Lorraine Curtin, the 23-year-old manager of the Holborn branch in London, says: "Everyone used to be trying to get brownie points for themselves. Now it's very much teamwork. You feel part of something that's going somewhere."

Chapman says not everyone has gone along with the changes. Most of 1991 was used to call in the 150 senior managers of the society in groups of 10 to tell them about change. About 25 then left.

Britton admits that the changes have been "very, very gradual" and that life is hardly simpler. "If I'm honest, it is that much harder."

Concrete demonstration of improved performance, though, is still frustratingly hard to come by.

The society says that in the two years since 1990 its operating profit per employee increased by 50 per cent and its cost to income ratio fell from 55 per cent in 1990 to 40 per cent. But part of this cost containment might be due to the programme's main information technology expenditure not having started. When the coal-face processes are implemented, N&P plans to map process systems on to computer and estimates that technology expenses will run to at least £25m.

Chapman stresses that because the organisation is concentrating on the culture change, it is too early to predict eventual improvements in cycle times. But he does give an idea of the type of savings that could be made: "The average time it takes to process a mortgage is 27 days. When underwriting decisions take place at the coal-face and the full process is put in place, the time could theoretically be 24 hours. In practice, even if this was 13 days, that would be a huge saving and a dramatic difference."

Previous articles in the series appeared on May 24, June 2, 11, 18 and 24.

Another tangible example of the

Last Christmas, the managing director of a City securities house lectured his staff on business travel costs. Some £1m needed to be cut off the £8m annual spend, he said.

First- and business-class seats should be bought only if absolutely necessary. A consultant was brought in who found that the MD had been buying most of the first-class tickets

himself. The City may be one of the last places in Britain where company directors are happy for shareholders to pay for their caviar and vintage champagne. For most of the rest of the country, the rules and budgets are getting tighter as travel managers are drawn into cost-cutting exercises.

"I can't think of a time in the last two years when the chairman bought a first-class ticket," says Barry Burnley, deputy group purchasing agent at GKN, the engineering group.

"We encourage everyone to travel economy, but senior managers and above travel business class. Budget-holders are expected to make sensible decisions."

ICI is even stricter. "The budget is more important than the trip," says Roger Glenwright, business services manager. "The class of travel should never be more expensive than the minimum that will do the job. By and large that means travelling economy."

For short journeys, ICI is moving towards a policy of buying a discounted economy ticket for the outward leg of the journey and a flexible fare - full-price economy or business class - on the way back. "Our studies show that 80 per cent of flight changes, if a trip has to be cut short or extended, happen on the return leg," says Glenwright.

ITC's top executives still go business class for long-haul flights. But for everyone else "it's cheaper to send them a day early and give them a day to recover than to send them business class," he says.

Such arguments cut little ice with many Continental-owned companies, for which business travel means just that. "The policy is that everyone travels club class," says Barbara Kelly, administration manager at Roche Products, part of the Swiss drug company.

"But we are rigid about the justification to go. The biggest savings come from not going if the trip does not justify it; authorisation must be signed by a director," she adds.

There may be a danger in allowing the principle of upgrades

Clipped wings for high flyers

Daniel Green on the new austerity in spending on business air fares



US-owned companies also like to send everyone in the same class. IBM (UK) has an economy-only ruling for all short-haul and flights to the east coast of the US, even for the chief executive. Only the west coast and far east justify business class.

Norman Ryan, corporate service manager at US-owned oil services company Halliburton Holdings, says US companies are especially tough on air travel costs. All but the top few per cent in his company travel economy, "and at the cheapest fare available", he says. Top executives travel business class only if the flight is longer than six hours. Length of journey rules also apply at EDS-Scicon, the Heathrow-based US-owned computer services company. "Everybody except directors travels economy unless the journey including connecting flights is over 12 hours," says Catherine Ketley, manager of international travel. "Directors go business class."

Business class may still be the norm for senior executives, but travel managers are more likely to be trying to secure bargain prices for good seats for everyone than exhorting juniors to travel economy.

The egalitarian message may nevertheless take some time to get through to the City. The MD of the securities house still travels first class. No one has dared tell him he is the man he warned his staff about.

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Starting tomorrow in the FT

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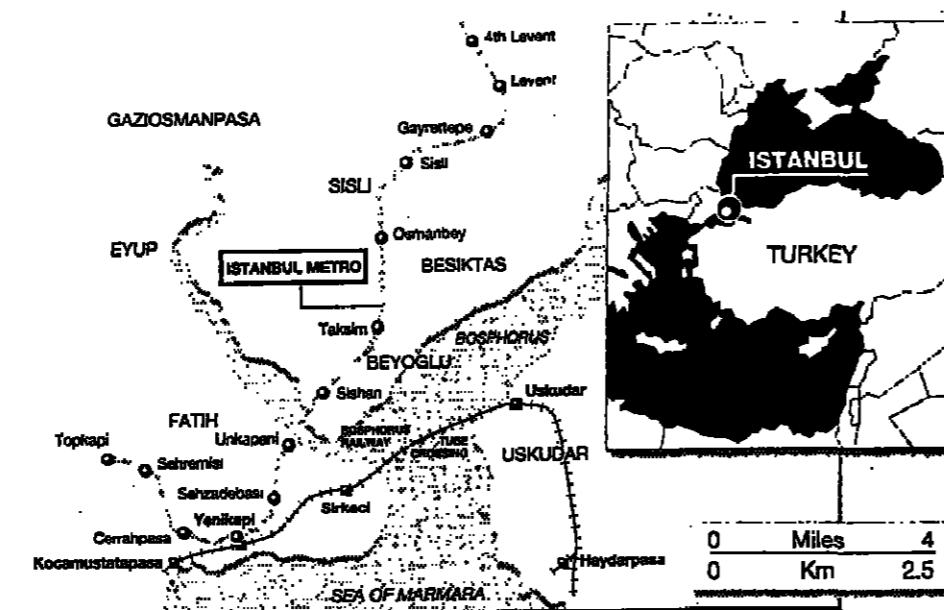
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PEOPLE

Economists at Shell and BA from the distaff side



BUILDING CONTRACTS



Wimpey to face green roof task

A dramatic underground multi-purpose hall, topped with turf and shrubs, forms part of two design and build contracts for Netherhall Education Association won by Wimpey Construction London.

The schemes, worth a total of £5.3m, are to develop and refurbish a students' hall of residence and a catering training centre in Hampstead, north London.

They also involve the demolition of three buildings, and replacing them with two hostels and seminar centres, together with a new teaching wing. Extensions will be added to two existing buildings, Lakefield Centre and Netherhall House.

Several unusual features have been required because the college is sited in a conservation area. By far the most distinctive is the location of a multi-purpose hall, which will be built underground and topped with a landscaped "green roof".

That will involve excavating some 2,000 cubic metres of earth to house the two-storey building.

The new work will also blend in with existing premises as a result of careful selection of materials. Original features of a Victorian building, such as the roof finials and facing decorative brick work, will be replicated and used in construction of the new premises.

When fully operational by the end of 1994, Wimpey will have rebuilt or refurbished about 5,000 sq metres of the college.

The contracts will finish in two stages with the chief construction work completed in time for occupation next summer.

The second phase, the refurbishment part of the contract, will be ready by Christmas 1994.

Trafalgar orders reach £90m

The 16 offices that make up the UK regional network of Trafalgar House Construction have won new orders worth £90m in the first six months of this year.

That sum comprises 121 contracts encompassing all types of building and civil engineering work.

The largest single order is represented by a £6.3m two-year contract from British Telecom for extensive underground work in Nottingham.

Building work includes a

planned as a heavy metro system capable of carrying up to 70,000 passengers per hour in each direction.

The system is mainly underground, with nine underground stations and one elevated station.

Civil construction contracts have been awarded to local contractors for the section of line from 4th Levent to Taksim. Phase two of Istanbul Light Rail began in May 1992, with AMM supervising.

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The new engineering chief is less well known to the public and BAE shareholders than he is in defence and aerospace circles. He is a member of the Defence Scientific Advisory Council, a council member of the Defence Manufacturers Association, technical board member of the Society of British Aerospace Companies and director of the European Defence Industry Group. He is also a member of the UK delegation to the Nato Industrial Advisory Group.

Truman, 53, was educated at King's College, London University, and joined Royal Ordnance in 1967 from the Ministry of Defence. In the mid 1980s he was successively director for organisation and planning, managing director of the explosives division, and operations director.

In 1987, he became a member of the board of Royal Ordnance after the company was bought by British Aerospace. In 1988 he became chairman of Royal Ordnance Speciality Metals and engineering director of Royal Ordnance.

He joined the board of British Aerospace Defence last year and will continue as engineering director there concurrently with his new post, which is not a main board appointment.

There are even fewer female economists at the top of big business than there are female politicians in top positions of government, so the probability that Shell International's outgoing chief economist, Deanne Julius, would be replaced by another female of the species might seem pretty slim.

However, Deanne Julius, a 44-year-old American who has done the job for four years, helped draw up the short list of candidates to succeed her, and ensured that the name of Helene Sherman of the Institut für Wirtschaftsforschung in

Munich, was included.

The two of them had co-authored a book together, *The Monetary Implications of 1992*, when Julius was director of economics at Chatham House.

Julius, a former World Bank economist who is married to Ian Harvey, chief executive of the British Technology Group, is expected to join British Airways in September. The airline has plenty of economists but it is understood that Julius will be taking on a newly created post of chief economist.

She sees plenty of similarities between Shell and BA.

They are both in long-term capital intensive industries and have an important interface with governments. In addition, both companies face competition from state-owned rivals.

However, BA is a much smaller company than Shell and Julius says that one of the attractions of her new job is that she will be much closer to the business. She will report to Roger Marnard, BA's director of corporate strategy. There is far more to running an airline than picking the fastest growing routes and negotiating cosy

Headline's banner hire

Hodder Headline, the new publisher formed out of a merger of Headline Book Publishing with Hodder & Stoughton, is hiring 37-year-old Martin Neild, key accounts director of Pan Macmillan, to run its largest division, fiction and non-fiction books.

He replaces Michael Attenborough, brother of the chairman of the old Hodder & Stoughton, and great great grandson of that company's founder Matthew Hodder. Attenborough, 53, who has been at the company for 30 years, counts John Le Carré among his authors.

Tim Hely Hutchinson, managing director of Headline, said that Attenborough had been "thinking about his future" and had decided to retire in October 1994, a decision Hely Hutchinson acknowledges had been "crystallised" by the merger.

"Neil is very well read, very numerate and very well known. In my view he is the best marketing executive in the whole industry. He was my first and only choice," says his new boss, singling out the success with *Gone with the Wind*. "He made an international best seller out of a book that the reviewers could have been expected to be snappy about."

At Pan Macmillan, his authors had included Ken Follett and Wilbur Smith. Hely Hutchinson also worked for Macmillan. Neil succeeded him in the Australian office, but the two did not meet. "We were always on opposite sides of the globe."



BAe's new engineer

Trevor Truman, a well-known behind-the-scenes figure in the European defence industry, has landed a high-profile job with his appointment as director of engineering at British Aerospace.

Truman took up the new post last week, replacing Ian Hall who has retired.

The new engineering chief is less well known to the public and BAE shareholders than he is in defence and aerospace circles.

He is a member of the Defence Scientific Advisory Council, a council member of the Defence Manufacturers Association, technical board member of the Society of British Aerospace Companies and director of the European Defence Industry Group.

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Bernard Thiolon, recently retired from Crédit Lyonnais, is joining Kingfisher as its seventh non-executive director on the eleven-man board.

Electronic switches

■ Ray Gordon, formerly manager of the system design part of IBM UK's professional services organisation, has been appointed director of NCR's new professional services division.

■ Lawrence Bland has been appointed group finance director of RADIUS.

■ Derek Meades is appointed financial director of HOSKINS on the retirement of Ray Harant; he is succeeded as company secretary by John Williams.

■ John Jarvis, formerly chief

executive of BIS Information Systems, has been appointed CEO of RAM MOBILE DATA in the UK.

■ David Ringrow has been appointed financial director of RACAL-DATACOM; he moves from Racal's marine electronics business.

■ Mel Southerton has been appointed UK country manager and deputy director, western region, for JMA Information Engineering, part of TEXAS INSTRUMENTS.

■ Alan Raitton, previously MD of Devon Systems, Asia Pacific, based in Tokyo, has been appointed head of UK operations for RENAISSANCE SOFTWARE.

SIEMENS

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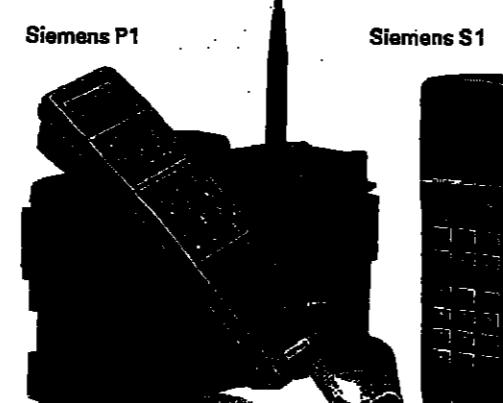
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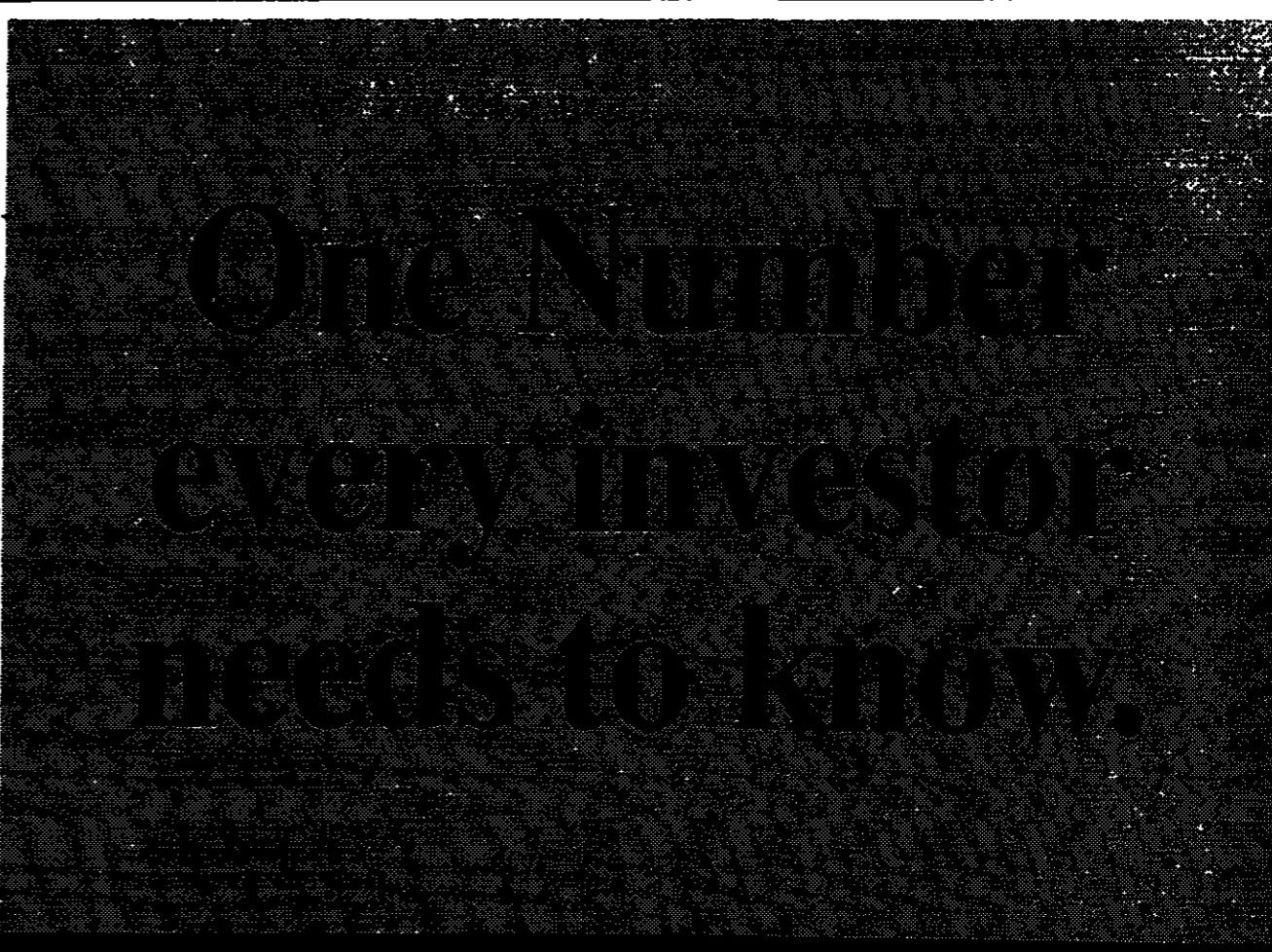
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ARTS

Architecture/Colin Amery

Prince's pupils return to basics

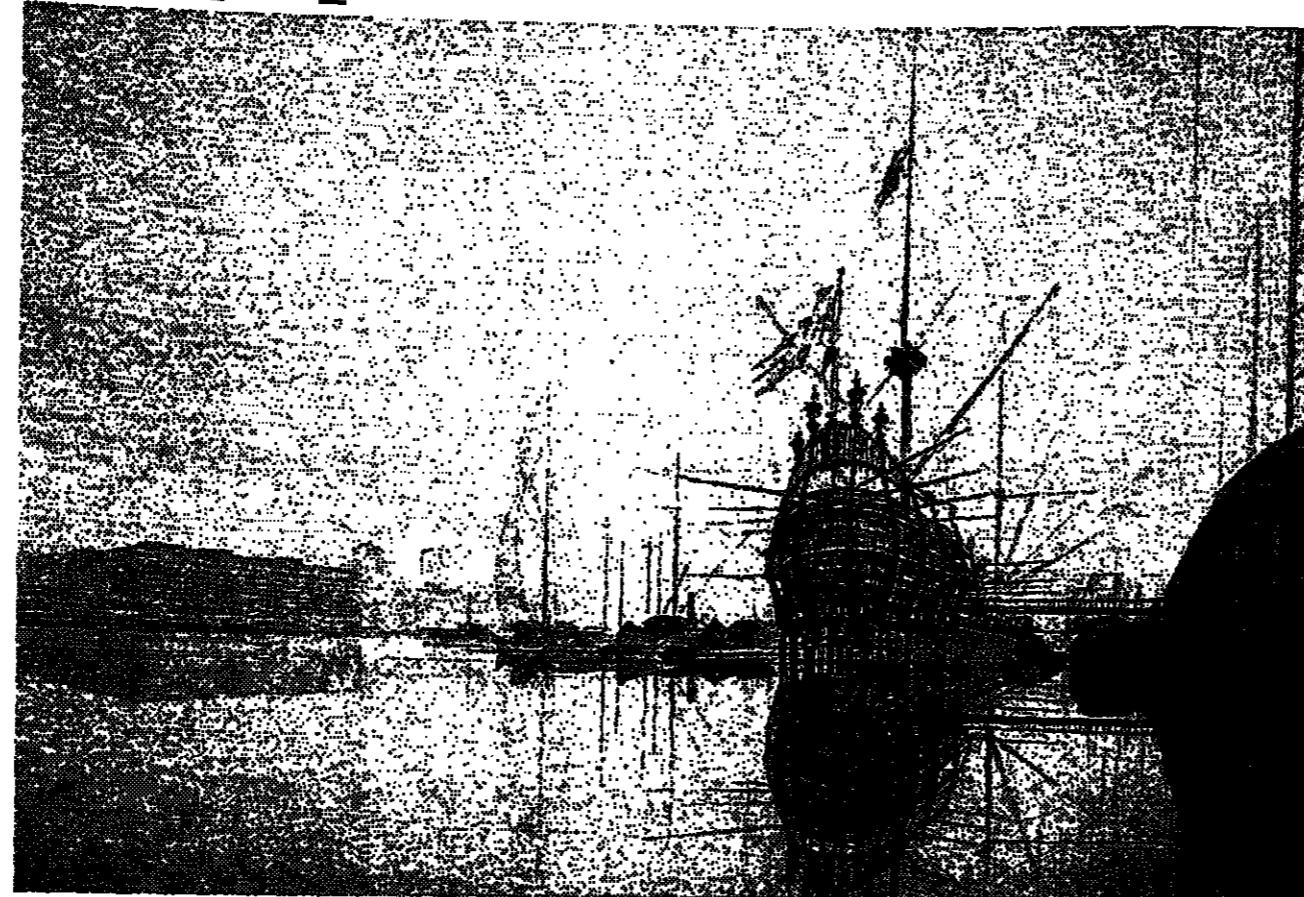
It is hard to believe the place has existed for only one year. How can such richness, variety and intelligence have been gathered and organised in such a short time? I recommend the end-of-year show of the Prince of Wales's Institute of Architecture to any reader who has a few hours to spare. This well-designed exhibition is open this week at the home of the new school, 14-15 Gloucester Gate, London NW1.

I have had an interest in the establishment of this alternative school of architecture but no direct input into the teaching programme, and so I feel I can offer the reader an inside view while looking critically at the product of the first year's teaching. The unusual thing about this new school is that it was set up by the Prince of Wales as a home for a radical and completely alternative way of teaching architecture. The Prince, and others, recognised a need to found a school that would be a catalytic meeting point for students and teachers where a true journey of exploration into the richness of art and architecture could begin.

On show this week is the work of the first 28 foundation course students. The full title of their programme is "Foundation Course in Architecture and the Building Arts" and it is unique in Britain. Not many schools of architecture begin their first term with a lecture from Sir Laurens van der Post that describes all humans as being builders at heart.

His point, that we have lost the capacity in many of our buildings to reflect our own values, is well worth making. In the modern visual world, "we look for a reflection of ourselves but see none, listen for an echo of our values but hear nothing". The Prince's school aims to return building to the realm of common sense in a way that does not fragment and separate the various building processes.

This is a large agenda but an impressive start has been made in the first year. Students are pushed very hard. To emphasise the holistic nature of building creation, they all study life drawing, painting, drawing from nature, model-



Ivan Knaizer's plan to convert the derelict pier at Nine Elms in Wandsworth into a ship for all kinds of public activities

ling in clay and carving in stone. These are seen as basic ways of learning to see and measure and of beginning to understand materials.

One exhibition, of a group of clay modelled heads set against a display of bamboo, is very touching and beautiful. There are some excellent plant drawings and some good figure drawings. Use of washes and water colours has been well absorbed – however the oil painting has some way to go.

Once these representational arts are mastered, the student moves rapidly into project work and design.

Looking at nature and the life model is important because it grounds the students' visual experience in a knowledge of proportion and structure. Students follow simultaneously a course in architectural history which emphasises that architects are guardians of a great heritage existing as a source of

inspiration. When the modern movement in architecture tried to kill history, it only revealed the poverty of its own powers of invention. History is evident in the students' work not in the form of slavish imitation but as a clear inspiration. They do learn to draw the classical orders but simply, as we all should, as part of any civilised person's knowledge.

I was impressed by the community projects that the students had undertaken in four places in London and in Salisbury. It is absolutely essential for students to understand the planning process if they are to tackle areas like Hulme in Manchester – one of the most deprived and difficult inner city areas in the country.

One student project has already achieved a concrete result. The derelict pier at Nine Elms in Wandsworth is to

be saved as a result of a discussion process and development study that was instigated by the institute. One particular student – Ivan Knaizer from St Petersburg – made a spectacular and practical contribution to the problem of the derelict pier. He produced a magnificent drawing of his idea to convert the pier into a ship for all kinds of public activities.

The students have so won

the hearts of Wandsworth's planners that they are to make a presentation concerning all of the borough's riparian land. This presentation, "London's Liquid Asset", will take place on a Hydrocat (the latest river bus) with the head of planning and the mayor of Wandsworth on board.

Another practical link between the institute and the world outside involves the Macmillan cancer nursing scheme. The Macmillan Design Challenge awards will be

shown at the institute on July 22.

It is impressive that such a young school should be having such an impact and it is encouraging. From this autumn, the institute will take graduate students on courses that are recognised by the Royal Institute of British Architects: bridges are being built between the profession and one of its sternest critics.

Even the most entrenched old-fashioned Modernist could not fail to be fired by the enthusiasm and breadth of the Prince of Wales's Institute of Architecture. Its diet is too rich to be dogmatic and too questioning of fundamentals to be other than constructive. It clearly has a bright future.

End-of-year show until July 9. 10am-5pm (until 8pm Weds) Prince of Wales's Institute of Architecture, NW1

Ballet/Clement Crisp

Swan Lake at the Coliseum

After the disappointments of *Romeo and Juliet* which opened the Kirov Ballet season, it is good to report that the company is grandly itself again with its second offering, *Swan Lake*. This Petersburg staging is the best in the world. It is made for grown-ups by grown-ups. It plays no tricks, offers neither gratuitous psychological insights nor optimistic reassessments of score or text.

It understands that the way in which, a century ago, Petipa rescued and re-ordered the original and ungainly score (three stagings in Moscow, between 1877 and 1882, did not succeed) was wise and theatrically vital. It has, across its years in Petersburg, been edited by several producers, yet each appreciated the values of Petipa's version, and incidental vagaries have been excised or muted. What we see now is *Swan Lake* as it is, as well as national treasure.

The production enshrines attitudes about classic dancing, about how a lyric tragedy may be expressed within the terms of the academic vocabulary, which are true, and unassailably right. And, unlike almost every other version, this *Swan Lake* is of unfailing theatrical power. Igor Ivanov's sets provide

This is a *Swan Lake* for adults, for people who care about *Swan Lake* as a masterpiece to be honoured, and not just a catch-penny attraction, all title and no sense

ranks of swans are a symbol of Tchaikovsky's vision of bewitched maidens, and of ballet's metaphoric transmutation of women into dance forms. And the Mariinsky Theatre orchestra – under Viktor Fedotov and Boris Gruzin – in two performances as the week ended – plays with absolute commitment, absolute conviction.

This is, as I have suggested, a *Swan Lake* for adults, for people who care

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Finding ways of raising private finance to fund public expenditure is one of the UK government's priorities, as it struggles to contain this year's £50bn borrowing requirement.

Yet plans to cut grants to housing associations could reduce the availability of private finance for the government's housing programme, says the cross-party House of Commons environment select committee in a report to be published tomorrow.

Housing associations have provided a model example of how private capital can be used to finance public spending. Associations build more than 50,000 homes for rent each year, by combining £2bn a year of government grants with £1bn of private finance raised on the capital markets.

However, the select committee warns that cuts in housing association grants would make it much harder for associations to borrow the money they need, and may deter private investors from lending to them.

The grant cuts were announced in last year's Autumn Statement, when the chancellor provided £700m to remove 20,000 homes from the housing market. The money for his housing market package came from the budget of the Housing Corporation, the quango that distributes grants to housing associations.

The chancellor was quick to promise that the cut in the corporation's budget would mean no reduction in the 153,000 new housing association homes promised for the next three years in the Conservative election manifesto. Instead, the level of grant would fall from an average of 72 per cent of the cost of each new home in last year to 55 per cent in 1995-96.

The housing associations would therefore be forced to raise 45 per cent of the cost of new homes from the capital markets, rather than 28 per cent.

In order to pay the additional interest, they are likely to have to raise rents. This is in spite of the fact that the chancellor said in his Autumn Statement that the steady fall in interest rates, combined with lower land prices and building costs in the aftermath of the recession, ought to counteract any need for a steep rise in rents.

The announcement caused consternation at the Housing Corporation, which had recommended no change in the grant rates. It predicted that investors would not be prepared to

Home, costly home

John Willman
on a risk
to private
investment
in UK housing

land housing associations such a high proportion of the cost of a new building against the security of a tenanted home, which is normally valued 50 per cent of its vacant value.

In the short term, associations could pledge their older property as additional security for loans. But, eventually, even that source of asset cover would be used up.

And there would be very little additional security available for newer housing associations or the small associations that cater for the needs of special groups such as single people and ethnic minorities. This

'Any benefit cuts could make it harder for housing associations to collect rent and to service their loans'

would inevitably reduce the diversity of accommodation offered by housing associations – one of their most attractive features, in contrast with the monolithic housing estates built by local authorities.

"The problem of asset cover is surmountable as long as grant levels stay above around 60 per cent," according to Mr Maurice Hochschild, associate director of European Capital, a merchant banking firm which advises on housing association fund-raising. "But if the average grant falls to 55 per cent, there will sooner or later be problems in finding sufficient security for loans."

There is an additional threat to lenders, however: lower grant rates could make it harder for associations to service debt.

Projections carried out for the National Federation of Housing Associations by stock-

brokers UBS Phillips & Drew suggest that, despite lower interest rates and building costs, rents would have to rise by 75 per cent over the next three years to meet the cost of raising a higher proportion of private finance.

"That would raise rents to almost 40 per cent of the average income of working households," says Mr Jim Coulter, director of the NFHA. "With rents at such levels, 55 per cent of new tenants would qualify for housing benefit." That compares with half of new tenants qualifying now.

"Many more housing association tenants would find themselves stuck in the poverty trap, where almost all of any increase in income is clawed back in taxes and reductions in means-tested benefits," says Mr Coulter.

More worrying for lenders, however, are the implications of such reliance on housing benefit for the rent payments to service their loans. The cost to the exchequer of housing benefit is rising fast, at more than 10 per cent annually, and will reach almost £10bn this year. With housing benefit already under close scrutiny as part of the Treasury's long-term review of social security spending, further large increases could persuade the government to consider cutting it.

"Any cuts in housing benefit could make it harder for housing associations to collect rent and to service their loans," says Mr Hochschild. "The dependence on social security benefits which could be vulnerable to government cuts in the future may make investors cautious."

Thus the government could find that reducing the grant paid to housing associations not only boosts the social security bill, it also makes investors less willing to lend associations the private finance they need. "That would be a pity," says the NFHA's Mr Coulter.

"Housing associations have been very successful at raising private finance to supplement public expenditure on housing."

It would certainly be strange for the government to put that success at risk at a time when it is looking for private finance to fund other parts of the public expenditure programme.

The government's response to the select committee's report will be vital in convincing many in the City that it is serious about wishing to work in partnership with private investors in financing public expenditure.

The leaders of France's governing coalition parties – Mr Jacques Chirac of the RPR, Gaullists and Mr Valéry Giscard d'Estaing of the UDF centre-right – had counted on Mr Balladur to quickly put the economy to rights (without acquiring the sort of political profile that might challenge their own ambitions to the Elysée in the 1995 presidential elections).

Mr Balladur seems unversed. He is having to watch his back and front. At his back, he has restive members of his own RPR party. Forty of them deserted him on the bill making the Bank of

(£38.81bn) to FF131.7bn by making FF721.5bn in cuts and raising an extra FF7.7bn in

taxes.

But it produced a backbench revolt in the governing parties because its net effect looked likely to depress the economy. Two weeks later, Balladur Two was unveiled. The centrepiece of this is a FF40bn bond issue to be covered by the proceeds of privatisation this autumn. Much of the state borrowing would go to expand the temporary work schemes which the Socialists had developed.

As if the sniping within government were not enough, Mr Balladur's problems outside cabinet are much more pressing. Some 3.1m are unemployed. The PMS has no way of knowing how much higher the figure can go without risking social unrest.

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Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Japan and the US at odds

WITH THEIR erstwhile common enemy dissolved, industrial countries must build their relationships on a foundation of enlightened self-interest. Unfortunately, they are far from enlightened, though powerfully self-interested. The relationship between the US and Japan established after the second world war looks likely to be the most important casualty.

Lawrence Summers, now US undersecretary of the treasury for international affairs, argues that the US has developed a "comprehensive and integrated approach" to the twin problems of the Japanese current account surplus and the low penetration of manufactured imports. The US will, he says, focus on results. It will also bring high level pressure to achieve what it wants in semi-annual meetings of the two heads of government. If agreed, the US proposals would define the relationship between the world's two most important economies. If not agreed, they would cause serious conflict. Either way, they are hugely important. The question is whether they also make sense.

Mr Summers is right to distinguish the overall Japanese current account surplus from its allegedly low import penetration. More questionable is the suggestion that "excessive" current account surpluses must be reduced to 1½ per cent of gross national product, in order to create up to 2m jobs in the rest of the world. An economy cannot be forecast precisely enough to make such targeting workable. The analysis is also both too mechanistic and too short run. In the longer term, export by the Japanese of a mere 10 per cent of their gross savings should be welcomed. What could be a more useful outcome of the capital market liberalisation in Japanese macroeconomic policies.

The world does need from Japan a strong recovery and, in the longer term, sustained growth of demand in line with the economy's potential. Mr Summers is right to demand improvement in Japanese macroeconomic policies. The biggest mistakes have been in monetary policy, where the Bank of Japan first allowed a liquidity

driven financial bubble to develop (partly in response to earlier US pressure for economic expansion) and then eased both too late and too little.

The second US complaint is about low import penetration. There do remain official impediments to imports. But the main obstacles are, without doubt, Japanese businesses, which believe that they benefit from their long-term relationships, and nationalistic Japanese consumers.

To eliminate barriers created by governments is indeed to "unman" trade, as Mr Summers claims. But to force private organisations to buy goods they do not want is to manage it once more.

Mr Summers insists the targets would not be for US goods alone. But the goods on which the US focuses are those, like super-computers, in which it thinks it is competitive. He argues that the aim is to replicate the results of a free market. But nobody knows what those results might be. He argues that the desire is to eliminate distortions in the Japanese economy. But the result is bound to be further management by the ministries. He denies that the quantitative benchmarks will be triggers for "hair trigger retaliation". But it is deeply naive to suppose US industry will prove so understanding as the history of the semi-conductor agreement has demonstrated.

The world desperately needs a more enlightened approach. On macroeconomic policy, the best solution would be for Japan to accept continued appreciation of the yen, mitigated, where necessary, by further easing of its monetary and fiscal policies. On imports, the Japanese should propose a binding multilateral procedure, within the Gatt, capable of requiring any member country to change policies that deprive trading partners of the benefits they had reasonably expected from liberalisation. Japan should propose just such a reform, along with agricultural liberalisation, as its contributions to completion of the hapless Uruguay Round. But first it must say no to US demands for managed trade.

Mr John Smith should be luxuriating in Mr John Major's misfortunes. It is not often an opposition leader can count on a government to shoot itself in the head. The last to do so with such unerring accuracy was the government of the then Mr James Callaghan. That brought Mrs Margaret Thatcher to power and the 14 years of Conservative rule which Mr Major remains the beneficiary.

But the Labour leader has less cause for celebration. If the government is a shambles, the opposition has yet to show it can win the lasting affection of an electorate angry with the Conservatives. The fear in too many Labour minds is that while voters may be ready now to desert the government, in the end they will prove once again to be strictly temporary converts.

A year on from his election as Labour leader Mr Smith is the target for sniping at Westminster. The aggressive modernisers who want to replace socialism with social democracy are impatient with his careful, studied approach to change. The traditionalists accuse him of being too easily pushed into betraying Labour's past.

More curiously he finds himself in bitter confrontation with the trade unions which 12 months ago anointed him as Mr Neil Kinnock's successor. If he loses his fight to weaken the unions' collective voice in party decision-making his leadership will be severely compromised.

Mr Smith is unmoved. A self-assured Scottish advocate whose policies are infused with a streak of Presbyterian moralism he refuses to sweat in the Westminster hothouse. Confident and complacent, he points to Labour's gains in the county council elections in May (Labour is running Norfolk for the first time in 103 years) and to its successes in exploiting Mr Major's troubles with everything from the economy and Maastricht to Mr Asil Nadir and party funding.

He replies briskly to criticisms of a "remote" style. "They say that of every leader." Suggestions that Labour's message lacks resonance in the country are brushed aside. "I was elected to win the next election. That is my overriding purpose. I try to think every day what I have done to advance that purpose. And I will win the next election. There

is no doubt about that."

He insists he has set out with clarity the policy framework for that election. The independent Social Justice Commission is to publish soon the first comprehensive map of British society since the Beveridge Report 50 years ago. The national policy forum, which now steers policy-making, has prepared detailed approaches to the economy, Europe and democracy.

But if there was a recurring theme during the interview - the "big idea" always demanded of politicians by political commentators - it was his conviction that government can and must change things.

"The notion of the government taking responsibility is the key division between the political parties." Labour's guiding principle was simple. "There is no dramatic choice between prosperity and justice. The task of politics is to improve our society. A strong economy and a fair society is my slogan."

He began with an uncharacteristically passionate commitment to constitutional change. Scottish and Welsh devolution, regional assemblies, stronger local government, a bill of rights and freedom of information, a purge of Whitehall quangos. "Our constitution and our forms of government have become

systems that lead to more honest government." This was not simply a chattering classes issue. There is a moral undertone. "There is a great deal of unease in this country not just about our economic decline and the social disintegration but also about the style and manner and purpose of government."

What then about electoral reform? The party's inquiry under Professor Raymond Plant had called for a proportional voting system for the House of Commons to put an end to the winner-takes-all principle in British politics.

Mr Smith rejected the Plant recommendation but has promised a referendum. Political opportunism? He was unapologetic. A change in the voting system would break the essential link between MP and constituency. "You need to have constituencies in the British political system. You cannot have two classes of members, one without a constituency and one without a constituency."

Nor did he want compromise government. "Inevitably you end up with coalition governments in which the tilt to left or right is decided by the middle party. I can see why the Liberal Democrats are in favour of a system like that because they would never be out of power." But his promise of a referendum was serious. "I accept that this is an important debate which has to be decided. I genuinely want a referendum, there will be one."

One thing there would not be was any pre-election deal with Mr Paddy Ashdown, leader of the Liberal Democrats. "We are not interested in electoral pacts or electoral deals for the very simple reason that parties do not own votes. I have no right to instruct Labour voters to vote in any particular way."

He is not the tabloids take fright talking about abolishing the monarchy. But he believes the theory of the British constitution - based on the sovereignty of the monarch in parliament - has prevented explicit statements of the rights and obligations of citizens.

Parliament had become "weak and ineffective", the spawning in areas such as health and education of a "new magistracy" of officials appointed by Whitehall was "offensive to democracy"; local government had been undermined.

Mr Smith wants pluralism. "Decentralisation of government, a new style of open government,

He dismisses the party's dirigiste



John Smith: 'I will win the next election. There is no doubt about that'

past. It is no longer interested in state ownership or planning, in spending for the sake of it or in soaking the rich. But neither does it share the Tories' faith in markets.

Back to active government. "We are defining what governments can do and what markets can do. Let markets decide the price of potatoes but let them not decide on access to education, health or on the shape of our training policy because they can't do that."

Government must act as catalyst for advance; investing in education, training, science and technology. More public spending then? Yes. "It's investment and you have got to invest to get a rate of return." Mr Smith sees the trap; spending, he adds, will only rise as fast as the country can afford. That will depend on stronger economic growth. But on the principle of intervention he is unapologetic:

"Government must do the things that without government intervention will not happen. That is not a dirigiste, command-style economic policy."

Nor does intervention mean direction from Whitehall. Just as politi-

cal power should be diffused to the regions so too should the government's role in supporting industry. For Mr Smith the model is not the National Enterprise Board of the 1980s but the Scottish Development Agency of the 1980s.

A long-term approach is the way forward. "The most important thing about economic policy is to get away from short-termism which is the endemic British disease and a very strong feature of Conservative government." As for his tax plans they will be split out only much closer to the election. They will be fair but not penal.

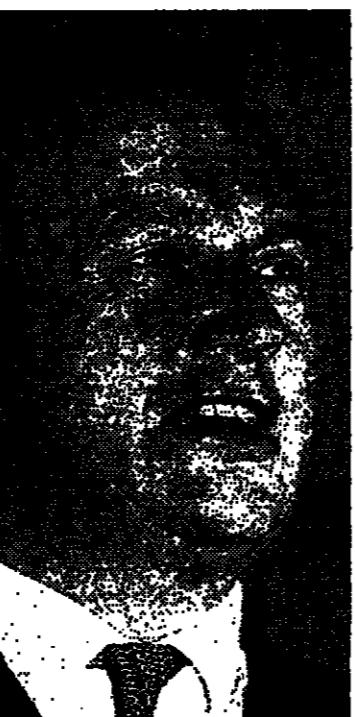
All this though will be irrelevant if Mr Smith loses his conference showdown over party democracy with those erstwhile allies Mr John Edmunds and Mr Bill Morris. Mr Smith has staked out a position on the issue of one-member-one-vote which most of the unions have flatly rejected. On the present arithmetic he would lose the vote at conference. Someone has to blink. Mr Smith says it will not be him. "I will fight on. My argument is right. I will maintain it." Quite simply he cannot afford to lose.

has returned to the Treasury.

None of this presages a return to 1970s-style corporatism. Lady Thatcher shifted the centre of gravity in politics. Many of those now proclaiming the virtues of the social market would a decade ago have been judged to have been on the right rather than the centre-left of the party.

Nor are they without enemies in the cabinet. Mr Michael Howard, Mr Michael Portillo, Mr Peter Lilley and, most recently, Mr John Redwood, remain faithful to a more liberal, individualistic creed. The government's slim majority and Mr Major's weakened authority makes them a powerful force.

On the day Mr Major won the party leadership he turned to a friend in the lobby of the Commons and proclaimed: "We are in charge now. The party is in our hands." He was wrong. The right has fought a dogged rearguard battle. But Mr Hunt and others are determined now to claim that victory.



Hunt: pragmatism over ideology

Precious time

As is shown by numerous cases for executives on how to manage their day efficiently, time is a valuable resource. It can also have costly implications, as deposed minister Michael Mates now knows all too well.

But in looking back on the watch that started the countdown to his resignation, he can at least have the consolation of knowing it could have cost him even more. Take the latest *Grande Complication* timepiece from Swiss

Platinum-cased, the watch's mechanical workings include 780 moving parts, all hand-made, and took four years to perfect. Its six functions include a perpetual calendar, a chronograph with a split second, a minute repeater, and moon phase. Only 30 are to be produced at the rate of five a year. And the price?

£800,000 apiece although, on Friday night's exchange rates at any rate, £351,650 or so would do.

As seen on TV

Buy that man a drink. Nice to see that Christopher Morgan, Asil Nadir's unpaid PR man, hasn't lost his sense of humour. Amid all the other calls he had to field last week was one from surveyors Stirling

Ackroyd, wondering if Morgan's infamous overseas client might be interested in re-investing in the London property market.

Although the investment in question was being handled by upmarket rivals Richard Ellis, acting for a bank whose overseas client had gone bust, the man from Stirling Ackroyd felt Morgan's client ought to be alerted to one of the hottest properties currently on the market - 12-16 Elm Street, home of the Serious Fraud Office.

Word in your ear

One of the perks for some newspaper proprietors is being able to dictate what goes in one's own newspaper.

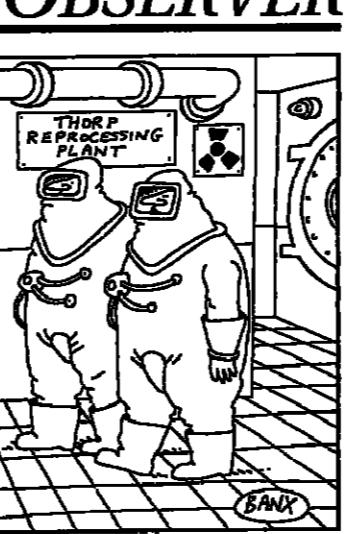
So no surprise then that Lord Stevens of Ludgate used yesterday's *Sunday Express* to issue a long personal statement correcting several "highly misleading articles" in rival newspapers criticising his chairmanship of United Newspapers which is raising £150m via a rights issue.

"There has been no direct or indirect criticism" of his twelve year stewardship of United, only quotes from anonymous fund managers says Lord Stevens. "Neither our merchant banks, nor our other advisers, have received any complaints whatsoever".

Indeed, The Times and the Daily Mail both endorsed his cash raising exercise notes Lord Stevens.

That said, it would be surprising

OBSERVER



if there were not a few fund managers who had some doubts about the wisdom of keeping Lord Stevens as United's chairman given that the two other quoted companies he has been involved with, Invesco MIM and Alexander Proudfit, have both cut their dividends over the last year.

A dignified silence would have been more appropriate.

In the balance

Top US trade economist Jagdish Bhagwati had a professional answer pat when questioned about his future with the international trade

watch-dog, the General Agreement on Tariffs and Trade.

An eloquent and unflaging champion for free trade, he has long played a quiet but important role as economic policy adviser to Gatt director-general Arthur Dunkel. With his retirement after 13 years last week, however, the adviser's present contract ended.

Would new director-general Peter Sutherland feel a need for the kind of trade policy knowledge that his predecessor had so valued?

Bhagwati was asked. "There has been no demand, and until then there will be no supply," was his only comment.

Black marks

Whoever deserves a plus mark in this summer's Advanced-level exams, it is not the senior examiner responsible for a mathematics paper set by one of the A-level boards: the Oxford University Delegacy of Local Examinations.

He included in the mechanics paper a complex problem requiring candidates to prove, among other things, that a stone catapulted at a moving target would hit its mark.

His own workings and checks showed that, handled properly, the information given in the question yielded a quadratic equation which provided the answer. The equation was:

4t² - 8t + 5 = 0

But when the A-level candidates sat the problem last month, the

best equation any of the could derive from the data was:

4t² - 8t = 0

which didn't yield any sort of answer at all.

The Oxford board's chagrin is all the worse because between the setting of the problem in autumn 1991 and the exams 21 months later, the paper was subjected to repeated checks in which it was scanned by numerous staff. "We thought our system was fool-proof," said an official ruefully, "but they can obviously still get through."

He's right. On Eddie George's first morning as Bank of England Governor he was given a champagne send-off by the newsagent who supplies his FT, Bernie Webb. In reporting the event, *Observer* - who attended without over-indulging - printed his surname as Kemp.

Apologies to Bernie, and heart-felt sympathy to the Oxford board.

Daylight robbery

A jeweller rushed into a police station gasping that an elephant had just broken his shop window, scooped up the pricest contents with its trunk, and lumbered away.

Scrupulous, the desk sergeant asked: "What sort of elephant was it?"

"How should I know that?", snapped the jeweller. "It had a stocking over its head."

Nadir redirected £565m from Polly Peck for personal use

By Andrew Jack in London

MR ASIL NADIR, the Turkish Cypriot businessman who fled fraud charges in Britain, misappropriated as much as £565m (£847m) from banks, bondholders and shareholders in the last few years of his chairmanship of Polly Peck International to fund a wide range of his personal and business interests.

As the battle over the conduct of the case against Mr Nadir continued to rage, a Financial Times investigation has identified how Mr Nadir removed £271m from the group in the three years leading up to the beginning of investigations by the UK government's Serious Fraud Office in 1990.

At least another £194m remains unaccounted for and could possibly also have been misappropriated. Mr Nadir jumped bail and fled to northern Cyprus in May.

The analysis, based on writs, creditors' reports, company documents and interviews with employees and investigators, shows for the first time the complex movements of funds out of the Nadir business empire into his private activities.

Most of the money which was

misdirected for Mr Nadir's own purposes came from more than £1bn raised for PPI in loans, rights issues and bond issues in the UK, Switzerland and other financial centres before his company went into administration in October 1990.

Mr Nadir - with the alleged help of a small group of associates in London and northern Cyprus - then switched the money in and out of a number of the group's bank accounts in several countries before using it to:

- Buy about £100m of PPI shares through a series of Swiss and Jersey trusts, most of which were not disclosed.
- Prop up lossmaking businesses principally in Turkey and Cyprus.

A process of what experts call "cloaking" then took place, with money apparently switched between accounts to confuse the trail. Most funds were transferred into the Industrial Bank of Cyprus and Impexbank, both of which were controlled by Mr Nadir during that period.

Only at this point was the money - which was still shown in the accounts as borrowings to PPI subsidiaries - misappropriated into activities outside the group such as the purchase of

company and letters of credit. The funds were recorded as transactions in "inter-company accounts" or loans from the parent PPI group.

Between September 1987 and October 1990, £245m was channelled into northern Cyprus subsidiaries, mostly to Unipac, a packaging company. Another £126m was booked to Turkish subsidiaries including Meyna, the

Impebank in Turkey and

Switzerland.

All but £30m of the £271m has been traced but realisations so far total just over £1m. Little more is likely to be recovered.

The money-go-round began in a series of Polly Peck bank accounts in London, loans to the

PPI shares, the popping up of lossmaking businesses, and the purchase of property and antiques. These were never declared in the accounts.

It was also during 1987-90 that Mr Nadir made donations to the Conservative party of at least the £440,000 the Tories admit getting from the businessman. Substantial contributions also went to charity.

A Citibank account in Switzerland in the name of his mother, Mrs Safiye Nadir, emerges as a key conduit for the money. Some was passed on to Corvo, the Jersey trust which funded South Audley Management, the London company which managed Mr Nadir's personal interests.

Some PPI money to buy shares in the company was channelled through Restro, the Jersey trust.

Other money for share purchases went through secret trusts including Riverbridge in Switzerland.

About £85m went to fund Mr Nadir's printing empire in Turkey, including a number of lossmaking newspapers and an airline.

Where the money went: Call for public inquiry, Page 5

Mickey and Donald go back to China

Continued from Page 1

who will not be making an appearance in China for the time being include the Beagle Boys, whose criminal exploits might not sit well with Chinese ideas about the role of art and literature in public education - even though, in the case of the Beagle Boys, Justice invariably prevails.

Mr Justice believes Walt Disney's enduring creations will prove a force for good in China.

"They not only make children happy but also add to their knowledge and broaden their outlook," he observed.

Disney executives have designs on various aspects of the China fantasy market, and comics would be only the beginning.

Other Mickey Mouse endorsed products would include garments, sporting equipment, toys, stationery and drinking mugs. Television will also play its part in spreading the Disney gospel.

Altogether, there are about 50 stops throughout China selling Disney products, but this marks a modest beginning.

Disney executives hope that in time, China will overtake the Japanese market, which is proving an enormous money-spinner for the entertainment company whose global receipts last year exceeded \$7.5bn.

Touched, perhaps, by Uncle Dagober's love of the green, folding stuff, a Disney executive was quoted the other day as saying that he couldn't "stand the thought of a generation [of Chinese] growing up without Mickey Mouse."

France calls for test ban

Continued from Page 1

can "live with" a US test ban as long as it receives help in computer simulation techniques to replace live tests. The UK has to follow Washington's policy, since it relies on the US test site in Nevada.

The UK Ministry of Defence said it had no plans to test elsewhere and would seek further consultations with the US. British planners are believed to want tests to update the WE-177 gravity bomb, which will have to stay in service beyond the end of the century, and to perfect safety features on the UK warhead for the Trident submarine-launched missile. However, the main programme of Trident warhead tests is complete.

In the US, Mr Sig Hecker, director of the Los Alamos National

Laboratory, made clear he had wanted to carry on testing right up to the implementation of a comprehensive test ban.

After a divisive debate in the administration, pitting the Pentagon, the State Department and the nuclear weapons laboratories against the Energy Department and the Arms Control and Disarmament Agency, the White House had initially come down in favour of nine further tests - three of which would have been British - in the next three years.

Mr Clinton's ultimate decision to extend the moratorium on tests, unless another nation resumes testing, reflects belated recognition of the political reality that both the House of Representatives and, more surprisingly, the Senate remained solidly opposed to more tests.

Bid to heal Japan-US rift

Continued from Page 1

use of numerical measures. However, officials in the foreign ministry are concerned that the country should not be seen to be rudderless over the most controversial issues in its relations with the US.

The Japanese strongly oppose the US plan for numerical targets which, they argue, would require the government to guarantee a share of the domestic market for foreign producers. Part of the opposition may reflect the political turmoil in the country before the general election on July 18.

The government's weakness has emboldened bureaucrats at the powerful ministry of international trade and industry to harden their opposition to the

US demands. However, officials in the foreign ministry are concerned that the country should not be seen to be rudderless over the most controversial issues in its relations with the US.

The Japanese offer will at least allow Mr Clinton and Mr Miyazawa to rebut claims that the talks have broken down.

The plan will not in itself satisfy US demands enough to provide the basis for a deal, although it is a step towards the US position. In Washington, Mr Warren Christopher, US secretary of state, said he wanted to "lower expectations" of a bilateral trade agreement between the US and Japan.

There has been mounting concern about the possible propaganda gains the scheme could offer to the IRA.

Anti-terror barriers for City centre

By Gillian Tett, Jimmy Burns and Lisa Wood in London

AN anti-terrorist security cordon around the City of London faces its first test today amid fears that it could cause widespread congestion.

The cordon, which has ringed London's financial heart with 24-hour police checkpoints, has received broad support from business, which pressed for tighter security after a bomb planted by the Irish Republican Army devastated Bishopsgate, a main route through the city, two months ago.

But with 18 access roads leading into the Square Mile - the prime financial area in the east of London - being closed under the scheme, police and city leaders were preparing for a barrage of complaints from frustrated motorists.

The City of London Police, stressing that the scheme was experimental, appealed to commuters to leave their cars at home. "For the first days there will be problems. It would be naive of us to expect otherwise," the police said.

The RAC motoring organisation said it was unhappy about the City being treated in isolation. "The scheme could transfer the traffic, and potentially, the terrorists to other areas," it warned.

There has been mounting concern about the possible propaganda gains the scheme could offer to the IRA.

Europe today

Winds from the north-west have brought a mass of cool air into north-western Europe. Today, this cool air will progress into northern France and central Germany. In the warm air in Germany and the Alpine countries, local thunderstorms will develop. Low pressure in Scandinavia will move slowly to the north-east producing unsettled conditions in the north. In southern Scandinavia a local shower is expected but sunny periods will prevail. In southern Europe, sunshine and heat will persist, however, some clouds will stay near the east coast of Spain. Most of southern Europe will have afternoon temperatures between 30C and 35C with locally hotter conditions in the Spanish lowlands.

Five-day forecast

A strong ridge of high pressure over France will bring abundant sunshine to western and south-western Europe. Hot conditions will persist in southern sections. On Tuesday, thunderstorms will develop in northern Italy and the Balkan states. In the Low Countries, the UK and northern Germany it will remain rather cool. Local showers will fall in northern Germany. In Scandinavia, cool and unsettled conditions will occur until Thursday when conditions will improve.

TODAY'S TEMPERATURES

	Maximum	Berlin	Bermuda	showy	21	Chicago	Frankfurt	sun	28	Majorca	cloudy	36	Rangoon	dri	31
Abu Dhabi	sun	27	Birmingham	cloudy	21	Copenhagen	thund	cloudy	fair	Malta	fair	18	Riyadh	sun	40
Accra	thund	27	Bogota	showy	18	Geneva	thund	cloudy	fair	Manchester	cloudy	18	Rome	sun	33
Algiers	fair	28	Bordeaux	dri	29	Helsinki	cloudy	rain	31	Marseille	cloudy	19	S. Francisco	sun	29
Amsterdam	fair	18	Bordeaux	dri	30	Istanbul	fair	rain	20	Mexico City	fair	24	Singapore	cloudy	38
Athens	sun	33	Brussels	cloudy	21	Darwin	fair	32	Milan	fair	33	Singapore	showy	31	
Bangkok	cloudy	34	Budapest	sun	31	Delhi	cloudy	37	Honolulu	thund	33	Stockholm	showy	18	
Barcelona	fair	30	Buenos Aires	cloudy	13	Dubai	sun	40	Iceland	fair	30	Strasbourg	sun	28	
Berlin	fair	30	Buenos Aires	cloudy	37	Dubrovnik	sun	19	Istanbul	sun	32	Sydney	showy	18	
Belfast	fair	30	Cape Town	dri	30	Edinburgh	sun	33	Istanbul	thund	22	Tokyo	sun	34	
Belgrade	sun	34	Carcas	sun	31	Edinburgh	fair	38	Khartoum	showy	23	Toronto	cloudy	24	
Bogota	sun	34	Edinburgh	fair	18	Edinburgh	fair	35	Khartoum	fair	23	Turks & Caicos	sun	38	
Brussels	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Vancouver	fair	20	
Copenhagen	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Venice	sun	29	
Darwin	fair	31	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Vienna	fair	29	
Dubai	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Washington	rain	25	
Dubrovnik	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Washington	thund	33	
Edinburgh	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Washington	cloudy	11	
Edinburgh	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Washington	showy	22	
Edinburgh	sun	34	Edinburgh	fair	31	Edinburgh	fair	35	Khartoum	fair	23	Washington	thund	27	

Lufthansa, Your Airline.
Lufthansa
German Airlines

FINANCIAL TIMES

Monday July 5 1993

THE LEX COLUMN

The new Gas man cometh

The impending retirement of Mr Robert Evans leaves British Gas looking for a new chairman at a difficult time. No one is likely to accept the post while the company is in the Monopolies and Mergers Commission's star chamber. But, assuming that British Gas survives more or less intact, the matter cannot be left much longer.

At present the company has not said whether it is looking for a non-executive figurehead or someone to take a more active role, though the appointment of Mr Cedric Brown as chief executive implies the former.

Mr Brown is an able engineer who seems to realise that the company's sleepy culture must change, and he is tackling the excessive cost base of the company. It was also unfortunate that he has had to take over at such a difficult time. Yet the company's

share price (AS) has

Source: Datamonitor

8

6

4

2

0

INSIDE

Land Rover sets off on sales drive

Land Rover North America has outlined a strategy intended to quadruple sales of its UK-built four-wheel-drive vehicles in the US. Plans to lift annual sales to 16,000 depend heavily on the success of the Land Rover Discovery model, which is to be launched in North America early next year. Page 14

Ofwat dampens share prices

After reporting profits and dividend increases in line with expectations, and well ahead of other industries, the privatised UK water companies may feel aggravated by their share prices failed to respond. Unfortunately for shareholders, the predictability of the water utilities has been overshadowed by a process over which the companies have less control – the 1994 periodic review by regulator Ofwat. Page 14

Profits steady at RWE

RWE, the German energy-based conglomerate, expects to pay an unchanged DM12 dividend this year after holding profits at around the same level – DM87m (£517m) – as in 1991/92. The group, which forecast an unchanged result last autumn, added that it also expected "stable developments" in turnover for the year to the end of June 1994. Page 15

Japanese banks branch out

Three leading Japanese banks, the Industrial Bank of Japan, the Long-Term Credit Bank of Japan and Norniushin, the agriculture bank, have set up securities subsidiaries, allowed as part of ongoing financial deregulation. The ministry has also indicated that, after two or three years, banks may be allowed to deal in stocks. Page 15

Gatt and all that

1990-2000 ECONOMIC STONE AGE
Today's tangles over trade tariffs and central banks may be the subject of amusement and bemusement by the middle of next century, says Michael Prowse. Back Page

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Questions over Latin American bond wagon

too striking to ignore" to the present day.

"Now, as then," he said, "we have seen a relative deterioration in the quality of borrowers accessing markets: less and less transparency in the intended uses of funds borrowed in the markets; and more poorly informed players in the market on both the sales and the investor sides."

In the 1920s, too, the international capital markets were accused of, according to authors Barry Eichengreen and Richard Portes, "all man-

mean that it was relatively inexpensive to do so. By contrast, the amount of debt in bond form now outstanding is significantly larger.

In the first place, a lot of bank debt has been converted into bonds under the Brady debt reduction initiative. Eight countries – all Latin American except the Philippines and Nigeria – have issued Brady bonds with a face value of \$94bn. According to JP Morgan Securities, about \$81bn of this is in readily tradeable form.

Furthermore, since 1989 –

when Bancomext of Mexico launched a \$100m issue to reopen international capital markets for Latin borrowers – some 250 issuers have launched more than \$25bn of Eurobonds.

This suggests that the "specialness" that protected bond issues during the 1980s is gradually being lost. A huge variation in quality has also been evident, suggesting that the market's default-free reputation will not last for ever.

For example, more Brazilian borrowers – their economy hardly the jewel in the Latin American crown – have issued bonds than any other country group. In the second quarter, 24 Brazilian issuers raised \$1.7bn, second only to Mexico's \$3.5bn.

Brazilian banks have been particularly frequent visitors – launching standard \$50m

bonds with 2½-year maturities. Much of the money raised goes straight into the Brazilian money markets, where inflation-adjusted interest rates are high.

Many of the buyers of this Brazilian paper – along with most of the Eurobond issues since the market reopened – have been "retail" investors. These individuals, many of them Latin American, have been looking for better returns than have been available in more traditional markets, particularly the US.

They tend to buy on the basis of yield, typically seeking double-digit interest rates. As the perceived credit quality of the region has improved, thanks to better economic management, they have had to seek riskier credits to preserve the required yields.

It is far from clear that these investors will retain their interest in the market once US interest rates turn upward. An International Monetary Fund staff paper published this year, Guillermo Calvo and others conclude that "swings in private capital outflows from the US play a key role as external impulses that affect the size of capital inflows into Latin America".

One possible conclusion is that once the US market provides higher returns, some of these issuers will forget Latin America.

However, there is a counter-trend for which the Cemex issue provides evidence. It was not retail investors who swallowed \$1bn of Cemex paper, but institutions mainly from the US. These investors are more conscious of credit quality and not simply chasing high absolute yields.

Their entry into the market suggests that higher-quality borrowers from Latin America may well have longer-term access to regular bond market finance – provided that is, the region continues the economic improvement evident over the last few years.

This further eroded his operational role, leaving him basically in charge of marketing the VW marque, while Mr Lopez was adopted as the chairman's closest confidant.

Mr Goedevort's intellectual approach set him further apart from the engineering duo committed to rescuing Germany's biggest volume car manufacturer.

He was also tainted by Mr Piëch's accusation that the former group board had failed to do its "homework" during the eight prosperous years, before VW

was overtaken by recession in the second half of 1992.

After a DM1.25bn (£737m) loss in the first quarter of this year, the group is heading rapidly back into the black, according to Mr Piëch.

While markets languish in recession, most of the progress in cutting losses is being made through large-scale labour cuts and pressure on component suppliers for rapid cuts in parts prices.

Mr Lopez, who was brought in from General Motors to cut VW's procurement and manufacturing costs, was

accused at the weekend of driving Gieseke Mittelmann, a metalworking company, into bankruptcy.

"We are Lopez's first victim," a lawyer acting for the company said. A Mittelmann official said that having already agreed to reduce prices by 7 per cent, he received last month a demand for further cuts from the start of 1994. A VW manager reportedly told him that unless he agreed to reductions of 28 per cent on products accounting for a third of Mittelmann's sales, the contract would go to Spain.

VW squeezes out vice-chairman in reorganisation

By Christopher Parkes in Frankfurt

MR DANIEL Goedevort has been squeezed out of his post as vice-chairman of the Volkswagen group as a result of a "structural reorganisation", VW said at the weekend.

He will leave at the end of July by "mutual agreement". His main duties, responsibility for the VW brand – accounting for two-thirds of group sales – will be taken on by Mr Ferdinand Piëch, chairman.

Only four of the 10 management direc-

tors who were on the board at the time of Mr Piëch's appointment are still in their former positions, but Mr Goedevort will continue as a consultant.

Once favourite to become group chairman, he lost to Mr Piëch in last autumn's selection, when the scale of the group's crisis was becoming clear.

Since then he has increasingly appeared the odd man out, especially following the arrival in March of Mr José Ignacio Lopez de Arriortua as group production and procurement director.

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Mr Lopez, who was brought in from General Motors to cut VW's procurement and manufacturing costs, was

accused at the weekend of driving Gieseke Mittelmann, a metalworking company, into bankruptcy.

"We are Lopez's first victim," a lawyer acting for the company said. A Mittelmann official said that having already agreed to reduce prices by 7 per cent, he received last month a demand for further cuts from the start of 1994. A VW manager reportedly told him that unless he agreed to reductions of 28 per cent on products accounting for a third of Mittelmann's sales, the contract would go to Spain.

was overtaken by recession in the second half of 1992.

After a DM1.25bn (£737m) loss in the first quarter of this year, the group is heading rapidly back into the black, according to Mr Piëch.

COMPANIES AND FINANCE

Rover plans strong North American drive

By John Griffiths

LAND ROVER North America has outlined to its 80-strong dealer network a strategy to quadruple sales of its UK-built four-wheel-drive vehicles in the US.

Plans to lift annual sales to 16,000, from just over 4,000 last year, depend heavily on the success of the Land Rover Discovery model, which is to be launched in North America early next year. Currently, dealers are selling only the luxury Range Rover and high specification versions of the utility Land Rover Defender.

The company, part of the British Aerospace-owned Rover Group, is calling for a substantial structural change in the dealer network to cope with the expansion.

Mr David Schworm, vice-president, has told dealers by letter that Land Rover wants as many as possible to drop their practice of selling its products alongside other luxury vehicle franchises known as "dualing" - and set up large outlets selling exclusively Land Rover's vehicles.

These "Land Rover Centres", of which the company would like about 30, would have sales territories covering many square miles and would oper-

ate "satellite" showrooms under the same ownership. The concept, aimed at preventing Land Rover dealers from having to compete against each other, has been pioneered - with considerable success - in North America by General Motors' Saturn subsidiary.

However, Saturn is a volume franchise. Dealers in other more up-market makes have traditionally resisted their manufacturers' pressure for exclusive outlets, arguing that they do not offer adequate returns. Such resistance is understood to lie at least partly behind Mazda of Japan's decision last year not to proceed with setting up a separate luxury car sales channel - Amati - at a time of economic recession.

The Discovery, which is expected to sell for some \$30,000 (£20,000) in the US, compared with \$40,000 upwards for the Range Rover, is expected rapidly to take the lion's share of Land Rover's intended 16,000 total annual sales in North America.

Earlier this month it was announced that Honda, which has a 20 per cent shareholding in Rover, was to sell the Discovery under its own badge in Japan, where it will be known as the Honda Crossroad.

Sphere Drake seeks \$150m via New York offering

By Richard Lapper

SPhERE DRAKE, the insurance and reinsurance company, is to raise more than \$150m (£100m) through an initial public offering in New York, channelling most of the cash into its London market and Bermudian insurance subsidiaries.

The move reflects increasing confidence among investors in the commercial insurance and reinsurance markets where rates have risen sharply in recent months. Sphere Drake, whose majority shareholders include Electra Investment

The omnipresence of the water regulator

Ofwat's annual price review will restrict the water companies' expansion plans, Angus Foster reports

After reporting profits and dividend increases in line with expectations, and well ahead of other industries, the privatised UK water companies may feel aggrieved that their share prices failed to respond.

Since March the sector has fallen about 15 per cent, sometimes amid unusual levels of volatility. The water reporting season, which with the exception of Welsh Water ended last month, also failed to inspire its traditional rally.

Unfortunately for shareholders, the predictability of the water utilities has been overshadowed by a process over which the companies have less control - the 1994 periodic review by regulator, Ofwat.

Ofwat took care not to comment on companies' performance before the results, but the regulator's presence could be felt at all the presentations.

Companies are starting work on strategic business plans, which will be submitted to Ofwat next March and will form the basis of negotiation for price rises until the end of the decade.

Companies were only quizzed on the initial assumptions which lay behind their plans. Many areas of discussion, such as future environmental standards on water and pesticides, have yet to be decided. Ofwat may assume. This would allow price rises to be kept

as levels of return that companies, and therefore shareholders, can expect from investment. This is also known as the "cost of capital" debate.

While attention will focus on subjects like the cost of capital, companies and their regulator are likely to agree that a simpler benchmark should be interest cover covenants.

Since the companies were privatised debt free, their interest cover has remained high compared to the market. For example, North West Water still has interest cover of over seven times, even though borrowings have mounted as the company's investment programme gathered pace.

Companies say their banking covenants require them to keep interest cover at two times or greater. They further argue the need for some degree of comfort as their capital expenditure programmes mount up. For some companies, this means interest cover should not fall below four times.

Ofwat is unlikely to risk pushing companies too close to their borrowing limits because a breached banking facility would be embarrassing for the regulator as well as the company.

But there are a number of areas for potential disagreement. Companies are not forecasting right issues, which Ofwat may assume. This would allow price rises to be kept



Ian Byatt: keeping a tight rein on future price increases

lower and would at least delay the moment companies reached their minimum interest cover "troughs".

Also, it is difficult to see why companies with very different spending plans say they need the same "K", the amount companies can increase prices by above the rate of inflation.

For example, Anglian Water has one of the highest spending plans to the end of the decade, partly because of spending on beaches. Severn Trent, which has a much lower investment profile, and no investments forecast, a K of 6 per cent in its market plan, the same as Anglian.

According to one analyst, the K requirements now being discussed are partly designed as

holders, who complained the issue was effectively a minority rights issue. Several other water companies later admitted they had looked at offering enhanced scrips but changed their minds after learning of the reaction to North West.

As expected, Severn Trent's waste management company, Biffa, remained loss making after interest costs. More surprisingly, Northumbrian Water's unregulated businesses also lost money after interest costs.

Northumbrian had been seen as small enough to generate a reasonable proportion of profits - perhaps more than a quarter - outside its core, regulated business. Last year's results, and a setback at Amec Europe, a pipeline maintenance company, suggested Northumbrian is several years away from its goal.

The company was criticised for its move, which was seen by analysts as a form of profits massacre. But it also raised the question of the accounting treatment of renewals, which Ofwat is reviewing ahead of the periodic review.

The confusion was highlighted by figures from Mr Robert Miller-Bakewell at NatWest Securities. These show Yorkshire Water's infrastructure renewals charge last year represented nearly 15 per cent of its utility revenues, while Southern Water's charge was only 5 per cent. Although some of the difference can be explained by relative sizes of the assets, it also shows that valuing underground pipework remains an inexact science.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Hanson (UK/US)	Quantum Chemical Corp (US)	Industrial chemicals	\$2.15bn	Back on takeover trail
BATT (UK/American Brands (US)	Brands Swap	Tobacco	\$135m	Pan-European marketing move
Pacific Telesis (US)	NordicTel Holding (Sweden)	Telecoms	\$102m	Stake boosts European presence
Pacific Dunlop (Australia)	Unit of East Asiatic (Denmark)	Food	\$100m	Buying Puma operations
Artemis (France)	Chateau Latour (France)	Wine production	\$80m	UK's Allied Lyons disposes
Hakuhoki (Finland)	Unit of Procordia (Sweden)	Confectionery	\$77m	Part of broader collaboration
Hays (UK)	Mordhurst (Germany)	Distribution	\$32m	Furthering pan-European ambitions
Golden Vale (Ireland)	Vonk Food (Netherlands)	Food	\$27m	Price includes debt assumed
Scholl (UK)	Septivon (France)	Healthcare	\$14.5m	El-Sanofi brand disposal
Minorco (Luxembourg)	Pikes Peak Mining (US)	Metals Mining	\$14m	RTZ Nercos disposal

Court Cavendish twice subscribed

By Peter Pearse

THE OFFER of 7.09m ordinary shares in Court Cavendish Group - part of the placing and open offer of some 20.2m shares which closed on Friday - was subscribed 2.3 times.

The 5p shares were priced at

225p, valuing the nursing homes group at \$51m.

Some 13.2m shares were placed firm, with the 7.09m balance being conditionally placed subject to clawback.

Existing shareholders sold 2.66m shares, and 17.7m new shares have been issued.

The details of the share allocation will be announced today, though it is thought that small applications will be allotted in full. Large applications, however, are likely to be allotted 10 per cent of the number applied for. Dealings are expected to begin on July 13.

Celsis share offer meets strong demand

By Richard Gourley

The public offer of shares in Celsis International, the maker of diagnostic equipment designed to replace and improve on the laboratory agar

plate for detection of microbes, was nearly four times subscribed.

Pannure Gordon said there had been applications totalling 27m shares for the 7m shares on offer at 100p.

Pannure Gordon will announce the basis of scaling down today.

On June 29, Pannure Gordon said its placing of 15m shares with institutions was comfortably oversubscribed.

NETHERLANDS BANKING FINANCE AND INVESTMENT

The FT proposes to publish this survey on

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LEO 1 plc

Class A1 \$137,900,000
(previously \$83,000,000)
Class A2 \$124,600,000
(previously \$75,000,000)
Class B \$19,100,000
(previously \$12,200,000)
Mortgage backed floating rate notes due 2035

For the interest period 1 July 1993 to 1 October 1993 the Class 'A' Notes will bear interest as follows:

Class A1 at 6.3125% per annum
Class A2 at 6.5625% per annum
Amount payable on 1 October 1993 will be as follows:

Class A1 \$1,417.67 per \$89,100 note
Class A2 \$1,654.11 per \$100,000 note

The Class 'B' notes will bear interest from 1 July 1993 to 1 October 1993 at 8.1875% per annum. Interest due and payable on 8 October 1993 will amount to \$2,063.70 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

Data source: BAFRC Businessman Survey 1990

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Sources: * Professional Investment Community Worldwide Survey 1991/1992
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FT SURVEYS

MORTGAGE FUNDING CORPORATION NO 3 PLC

\$120,000,000 Class C-1
\$14,200,000 Class C-2

Mortgage backed floating rate notes October 2023

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Class A1 at 6.3125% per annum
Class A2 at 6.5625% per annum
Amount payable on 1 October 1993 will be as follows:

Class A1 \$1,417.67 per \$89,100 note
Class A2 \$1,654.11 per \$100,000 note

The Class 'B' notes will bear interest from 1 July 1993 to 1 October 1993 at 8.1875% per annum. Interest due and payable on 8 October 1993 will amount to \$2,063.70 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

Data source: BAFRC Businessman Survey 1990

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COMPANIES AND FINANCE

Securities units are set up by three Japanese banks

By Robert Thomson in Tokyo

THREE LEADING Japanese banks, the Industrial Bank of Japan, the Long-Term Credit Bank of Japan and Norinchukin, the agriculture bank, have set up securities subsidiaries, a capital of Y16bn and 42 employees, as part of ongoing financial deregulation.

The ministry of finance has given banks a greater role in bond markets, while existing securities houses will be allowed to establish trust banking subsidiaries and be given more freedom in foreign exchange dealings.

IBJ Securities is capitalised at Y25bn (\$232m) and will have an initial staff of 138, while LTCB Securities is capitalised at Y30bn and will have a staff of 80. Norinchukin Securities has a capital of Y16bn and 42 employees.

The banks had prepared several months ago for the establishment of the securities subsidiaries, but were awaiting approval from the finance ministry, which still has great influence over the entry of companies into new markets.

The ministry is expected to review deregulation early next

year and consider giving permission to a broader range of banks to open subsidiaries. The ministry has also indicated that, after two or three years, banks may be allowed to deal in stocks, although that is opposed by brokers.

The new securities subsidiaries are expected to begin trading later this month and are likely to concentrate on winning new business in the underwriting of straight bonds, increasingly popular among Japanese companies seeking to diversify their sources of funds.

Taiwanese expand in Hong Kong

By Dennis Engbarth in Taipei

HUA NAN Commercial Bank of Taiwan is to upgrade its operations in Hong Kong to provide financial services to Taiwanese companies operating in China from Hong Kong.

Mr H. T. Chien, deputy general manager at the bank's Taipei headquarters, said that Hua Nan's application to strengthen its presence was approved by Hong Kong's Executive Council last week.

Hua Nan, which is one of Taiwan's leading state-run banks, opened a representative office in Hong Kong in 1988 and submitted an application to upgrade to a branch in April 1993, after receiving permission from Taiwan's ministry of finance.

Three state-run banks have

applied to upgrade representative offices into branches, including the Bank of Taiwan, the Chang Hwa Commercial Bank Ltd and the First Commercial Bank.

Hua Nan said the new branch would primarily provide trade finance to Taiwan companies with offices in Hong Kong.

More than 10,000 Taiwan companies are estimated to have investments in China. Most use overseas Chinese-run banks or foreign banks in Hong Kong for financial services in the triangular trade between Taiwan, Hong Kong and China.

The bank will also assist such companies secure working capital for freight fees, providing letters of credit, foreign exchange transactions and

deposit services.

The bank's ability to provide such services will be boosted by new rules, effective from May, allowing overseas branches of Taiwan banks to have business ties with overseas branches of mainland-based banks.

"We should be able to attract many of the Taiwan firms as they are our customers here," the bank said. "We are optimistic that we can operate the Hong Kong branch profitably from the very beginning."

The branch will open in the Central Plaza Building in Wan-chai by end-September, manned by seven staff members from Taiwan and some locally-hired employees. Its manager will be the current head of the representative office, Mr T. C. Wu.

Damon accepts Corning offer

NEWS DIGEST

DAMON Corporation, a US medical testing laboratory which received an unsolicited bid from Corning last week, has agreed to the \$70m offer, writes Martin Dickson in New York.

Its acceptance followed a statement from National Health Laboratories, which had previously made an agreed \$268m bid for Damon, that it would not increase its offer.

■ BERLINER Bank said that its group operating profit in the first five months of 1993 rose by 45 per cent to DM255m (\$150.5m) and parent bank operating profit climbed 38 per cent to DM221m, Reuter reports from Berlin. The year-earlier comparison figures are based on five-twelfths of 1992 results.

Mr Wolfgang Stelzriede, managing board chairman, said group operating profit in 1992 was DM420m and parent company operating profit was DM338m. Interest income for the first five months rose to DM405m from DM351m and commission income climbed to DM85m from DM83.7m. Administration costs rose to DM23m from DM27.6m.

■ TANDEM Computers' third-quarter results will be below plan as well as below analysts'

estimates, and will reveal an operating loss for the period, Reuter reports from Cupertino. The company also said it would announce details of a restructuring designed to reduce costs when it releases quarterly results on July 28.

Tandem attributed its disappointing third-quarter results in part to a slowdown in orders due to customers waiting for a major product announcement from the company in the next few weeks.

"With this new product announcement, Tandem will become the price performance leader in high availability online transaction processing systems and servers," the company said.

■ BANKAMERICA Corp's Bank of America subsidiary is forming an organisation, based on wholesale and retail banking divisions, to serve its Asia markets more effectively, Reuter reports from San Francisco.

The organisation will include an Asian wholesale banking division and an Asian retail banking division, both based in Hong Kong.

Mr James Hulihan, chief executive officer of Bank of

America (Asia), will head the retail division, and Mr Kai Narolwala, senior credit officer with the Asia division, will lead the wholesale division.

■ GREAT NORDIC Holding, which administers its share holding in the telecommunications and electro-technical manufacturing group GN Great Nordic, reported a decline in net profits from DKK2.85m (\$3.64m) to DKK2.6m in the year to June 30, writes Hilary Barnes in Copenhagen.

An unchanged dividend of DKK12 per share (12 per cent) will be paid.

GN Great Nordic's operating profit increased from DKK30m to DKK31.5m but after extraordinary items, covering restructuring costs and write-downs, profits fell from DKK35m to DKK33m.

The holding company said

GN Great Nordic's operating profit would improve in the current year as income from administration of new telecommunications cables came in.

The cables include the optical fibre cable link between Copenhagen and St Petersburg, with a microwave link to Moscow, which came into operation in April and has brought a significant improvement in telecommunications between Russia and western Europe.

GE to top forecasts in second quarter

By Martin Dickson in New York

GENERAL ELECTRIC, the US industrial and services company, has announced that second-quarter earnings are likely to be higher than analysts' expectations, and has unveiled a non-cash, after-tax \$62m first-quarter charge for a change in accounting methods.

It expects to announce record second-quarter earnings per share after this month - higher than the \$1.53 average of analysts' expectations.

The company will restate its first-quarter figures to include a charge of \$862m because of its adoption of Financial Accounting Standards Statement 112, which must be adopted by all US companies by 1994.

GE is one of the first leading companies to adopt the standard, which requires companies to account for the cost of certain post-employment benefits, such as redundancy payments, over the working lives of employees rather than when the payments are made. The standard does not cover post retirement pension, medical and life insurance benefits.

Crédit Lyonnais takes firmer hold in Milan

By Haig Simonian in Milan

CREDIT LYONNAIS, the big French bank, has strengthened its position in Italy by reinforcing its hold on Banca Lombarda, a small 23-branch Milanese bank.

Crédit Lyonnais, which already owns 30 per cent of the bank, is buying 49 per cent of Geinwest, a holding company which owns 26.2 per cent of the holding company controlling Banca Lombarda.

The latest acquisition may represent a further step in a strategy to develop the Crédit Lyonnais presence in Italy. The French bank is already one of the biggest foreign players in Italian retail banking because of its controlling stake in Credito Bergamasco, a big Bergamo-based regional bank, in which it now owns 58 per cent of the shares.

Although Credito Bergamasco, which is highly profitable, has been expanding rapidly in northern Italy, it remains poorly represented in the Milan area - where Banca Lombarda is strongest.

A spokesman for Crédit Lyonnais, which has not revealed the price of its latest purchase, declined to comment on whether it aimed to gain full control of Banca Lombarda eventually.

Banca Lombarda, which is controlled by a group of long-established Milanese families, had a loan book of L654bn (\$424m) last year.

Appointments

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RWE maintains earnings and dividend payout

By Christopher Parkes in Frankfurt

RWE, the German energy-based conglomerate, expects to pay an unchanged DM12 per share dividend this year after holding annual profits at DM677m (\$616m), around the same level as in 1991-92.

The group, which forecast an unchanged result last autumn, said it also expected "stable developments" in turnover for the current year to June 1994.

RWE, based in Essen, North Rhine-Westphalia, enjoys a

strong position as a monopoly power supplier in some of the most heavily industrialised regions of Germany.

While pursuing an aggressive global diversification programme, the company is still basically an energy group. It is strongly represented in the eastern German mining and energy sectors, and recently announced a plan to take a 4 to 5 per cent stake in Endesa, Spain's state-controlled electricity concern.

First-half turnaround at Austria's Girocredit

By Eric Frey in Vienna

GIROCREDIT, Austria's third-largest bank, reported a 68 per cent rise in bank operating income to Schfl355m (\$765m) for the first half of 1993, marking a turnaround from the sharp profit decline of 1992.

Mr Hans Hauner, chairman, said he expected the bank to achieve operating earnings of about Schfl7bn for the full year, up 30 per cent.

He said the improvement was due to a larger interest margin following the decline in European interest rates and strong gains in fee and trading income. After heavy losses on foreign lending in the previous years, the bank has boosted domestic loan activities while reducing its international exposure, Mr Hauner said.

Balance sheet assets climbed a moderate 2 per cent to Schfl329bn in the first half and are expected to increase by 3 to 4 per cent for the full year.

Lufthansa remains in the red

LUFTHANSA, the German airline, had an operating loss of DM342m (\$324m) in the first five months of 1993 despite an 8 per cent cut in staff costs compared with the same 1992 period, Reuter reports from Frankfurt.

Lufthansa continues to believe that it will be able to halve its 1992 operating loss in 1993. It expects 1994 to be a profitable year if the global economy recovers and a spiral of declining prices ends.

Gold mining companies' reports for the quarter ended 30 June 1993

RANDGOLD

Blyvooruitzicht Gold Mining Company, Limited

Registration No 05-0074365

ISSUED CAPITAL: R5 000 000 IN 24 000 000 ORDINARY SHARES

R70 000 000 IN 32 000 "S" CLASS VARIABLE RATE CUMULATIVE REDEEMABLE PREFERENCE SHARES

Quarter ended 30-6-1993

Quarter ended 31-3-1993

Quarter ended 30-6-1992

Quarter ended 31-3-1992

Quarter ended 30-6-1991

Quarter ended 31-3-1991

Quarter ended 30-6-1990

Quarter ended 31-3-1990

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Quarter ended 31-3-1969

Quarter ended 30-6-1968

Quarter ended 31-3-1968

Quarter ended 30-6-1967

Quarter ended 31-3-1967

Quarter ended 30-6-1966

Quarter ended 31-3-1966

Quarter ended 30

UK GILTS

Strong pound revives interest rate hopes

THE BETTING in the gilt market that the UK government will cut interest rates in the foreseeable future strengthened on the back of monetary easing in Germany and a stronger pound.

Gilt prices recorded another healthy rise over the week, with the gains especially marked at the short end of the yield curve.

Even though Mr Kenneth Clarke, the chancellor of the exchequer, has ruled out cutting interest rates in the short term, few people in the gilt market expect him to keep to his word should the next state of UK economic data indicate that signs of recovery are weakening.

While today's announcement of the latest figures for consumer credit will provide some signs of underlying demand in the economy, most of the action on gilts trading will probably be postponed

until next week, when the new data include figures for last month's inflation and unemployment.

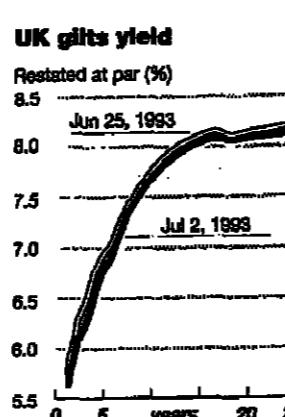
Over the week, 10-year gilts saw a fall in yields of about 7 basis points, for a yield reduction of nearly 45 basis points in the past month.

On Friday night, the 8 per cent Treasury bond maturing in 2003 was quoted at 102%, up about half a point on the week, with its yield registering 7.6 per cent.

The gilt market shrugged off the relative lack of success of a £3.25bn auction of 10-year bonds, the biggest ever, which attracted generally poor support from overseas investors.

The cover - the ratio of offers to accepted bids - was only 1.1. This means that with only slightly less bidding not all the issue would have been sold.

However, a rally in the market later prompted the Bank of England to issue £800m of 15-



year bonds which attracted some buying interest on Thursday and Friday. The Bank is also issuing today £300m of index-linked bonds, in the form of £150m of 2.5 per cent stock due 2009 and the same amount of 2.5 per cent bonds maturing in 2024.

The Bank is well advanced

with its fund-raising. In the first three months of the year it has borrowed roughly £20bn, two-thirds through auctions and the rest through taps and other gilt sales. This leaves it in a reasonably good position to borrow the money it needs to fund the expected £250bn deficit for 1993-94.

Many in the market take the view that investors, both in the UK and abroad, are well poised to buy this level of gilts, assuming that little happens to upset notions that inflation is under control.

Last week's announcement that pay rises in manufacturing in the three months to the end of April averaged just 2.1 per cent, the lowest figure since the Confederation of British Industry started recording these numbers in 1977, further underlined theories that inflation pressures are subdued for the time being.

Sterling's strength has

helped the gilt market to show its recent healthy tone. On Friday, the pound's value as measured by the Bank's trade-weighted index edged up to 81.4 - close to the high for the year of 81.6 registered two months ago - with a generally good showing against both the D-Mark and the dollar. Even though it closed slightly down on Friday night against the D-Mark at 2.575%, this was only 1/4 pfenning below its highest level for the year against the currency.

While few figures last week gave any concrete indications of the speed of any recovery, most of the anecdotal evidence gave the impression of economic weakness. In particular, a record number of businesses collapsed in England, Wales and Scotland in the second quarter, illustrating specifically the fragile state of many small companies.

Although figures for company failures are generally thought of as giving few insights into future economic trends, it may not require many more pieces of poor economic news before Mr Clarke starts to think seriously about bringing down base rates from 6 per cent for the first cut since January. The cut in German interest rates last week - the discount rate came down 1/2 percentage point to 6.75 per cent and the Lombard rate fell 1/4 point to 8.25 per cent - may create a better backdrop for such a move.

It so happens that this effect will coincide with a rise in demand in 1994 and 1995 as the result of a reform of the income tax system, a reform which in these two years will not be fully financed.

At the same time, there is a big programme of public sector infra-structure investments.

The tax reform and public investment programme will pump around Dkr12bn to Dkr15bn, equal to 1.2 to 1.5 per cent of GDP, into the economy in 1994. The bond conversion boom could add another half per cent of GDP to this effect.

What nobody professes to know, however, is whether consumers will spend the extra money or take the opportunity further to reduce their debts/increase savings.

Hilary Barnes

DANISH BONDS

Yield gap with Germany narrows

DANISH government bonds have performed well this year, with the effective yield coming down from about 9 per cent in December to 6.83 per cent at the end of last week on the 10-year government benchmark bond.

Investors have benefited not only from a general fall in interest rates this year, but also from a narrowing of the yield spread between Danish and German bonds, which at times in the second half of last year was as much as 2 percentage points, but is now down to about 21 basis points.

The yield spread widened when the voters rejected the Maastricht treaty in the referendum last summer and has narrowed now that the electorate, in the May 18 referendum this year, has finally approved the treaty.

The fall in yields and rise in prices, combined with a rising need for government debt finance, sent turnover in the first half-year to a record. The current benchmark bond carries a coupon of 8 per cent, but its place will probably be taken by the 7 per cent bond matur-

ing in 2004, which was launched earlier this year, as turnover in this series grows.

On Thursday last week, the first government issue carrying a 6 per cent coupon was issued - Treasury notes maturing in 1996. A total of Dkr1bn of paper was sold within a hour of opening, although the pricing, 98.75, giving an effective yield of 6.03 per cent, was considered ambitious.

The market is already preparing for a 10-year issue carrying the 6 per cent coupon.

The Guarantee Institute for Futures and Options is hesitating between introducing a futures contract on the 7 per cent bond or waiting a while before launching one on the expected 6 per cent (or even lower) paper instead.

There is, meanwhile, an interesting situation in the mortgage bond market. Mortgage bonds carry higher yields than government bonds and there are big, liquid series, but the bonds have some characteristics which tend to put off international investors.

The big series are in annuity loans, not bullets, and are called

denied wealth effect for householders. Conversion means that the cost of annual mortgage servicing will fall, it also means that the typical mortgage level will fall from the chimney to the gutter, opening up an opportunity for additional borrowing.

It so happens that this effect will coincide with a rise in demand in 1994 and 1995 as the result of a reform of the income tax system, a reform which in these two years will not be fully financed.

At the same time, there is a big programme of public sector infra-structure investments.

The tax reform and public investment programme will pump around Dkr12bn to Dkr15bn, equal to 1.2 to 1.5 per cent of GDP, into the economy in 1994. The bond conversion boom could add another half per cent of GDP to this effect.

What nobody professes to know, however, is whether consumers will spend the extra money or take the opportunity further to reduce their debts/increase savings.

Hilary Barnes

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US MONEY AND CREDIT

Prices increase as fears on inflation subside

ALL last week, the US bond market clung to its newfound conviction that inflation is no longer an immediate threat to the economy, and that the forthcoming price data will bear the helpful imprint of the cigarette wars.

So bond prices rose, and the yield on the benchmark 30-year Treasury issue tumbled to its lowest level since the authorities began issuing this type of paper on a regular basis 16 years ago.

In fact, several new "records" were set during the week. The long bond's yield dipped to a "record" low of 6.67 per cent on Monday evening, having stood at 6.7 per cent at the end of the previous week.

By Friday night, it had fallen further still, ending the July 4 holiday weekend at 6.66 per cent.

Bolstering this cavalier approach to the nation's economic fortunes was a series of statistics which indicated that the manufacturing sector remains at low ebb.

On Thursday, for example, the National Association of Purchasing Management reported that its index fell to 48.3 per cent in June, compared with 51.1 per cent in May. Any reading below the 50 per cent mark suggests that manufacturing activity in the economy is contracting.

But the most significant

announcement came on Friday, when the Labor Department reported that non-farm payroll employment rose by just 13,000 in June.

The nation's unemployment rate, meanwhile, edged back up to 7 per cent last month, with some 33,000 manufacturing jobs being eliminated.

The figures were significantly below the market's formal estimates - most pundits had pitched their predictions for the non-farm payroll employment increase at between 100,000 and 130,000.

That said, a suspicion that the data would be weak had grown during the latter half of the week.

As a result, bond price movements were relatively muted in the wake of the news. The most noticeable immediate effect was a steepening of the yield curve, with the short-dated end of the market rising in response to the data, and the long-dated end lagging, still hampered by nervousness over rising gold and commodity prices.

By mid-morning on Friday, analysts said that the yield spread between two-year notes and the 30-year long bond had widened to around 274 basis points.

However, by the time that business had trickled away for the long Independence Day weekend, both ends of the market

relaxed on July 14.

Already, analysts are

predicting that lower food

prices, the drop in the

cost of tobacco products

and softer energy quotes should

pace back the PPI and leave

the CPI unchanged during the month.

Nikki Tait

FT/ISMA INTERNATIONAL BOND SERVICE

ISL. DOLLAR STRAIGHTS	ISL. DOLLAR STRAIGHTS	SWISS FRANC STRAIGHTS	
Interest	Yield	Interest	
1000 1024	4.61	1000 1023	4.48
1000 1025	4.62	1000 1024	4.50
1000 1026	4.63	1000 1025	4.51
1000 1027	4.64	1000 1026	4.52
1000 1028	4.65	1000 1027	4.53
1000 1029	4.66	1000 1028	4.54
1000 1030	4.67	1000 1029	4.55

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INTERNATIONAL BONDS

Investors snap-up double-digit Eurolira coupons

RETAIL INVESTORS with a penchant for high-yielding bonds have been piling into the Eurolira sector of the international bond market recently, eager to snap-up bonds with double-digit coupons.

The Eurolira sector has experienced quite a change in sentiment in recent months. When the lira was pulled out of the European exchange rate mechanism last September, it was devalued by about 20 per cent against the D-Mark. Added to this, the almost daily revelations of corruption among politicians led to considerable political uncertainty and did little to help Italy's financial markets.

However, the second Danish vote on the Maastricht treaty helped to put the convergence argument back on track. As the Bundesbank bowed to pressure last week and lowered

its key interest rates, it prompted a wave of interest rate cuts across much of Europe as well as raising hopes that other countries - including Italy - would follow suit.

Investor interest in the Eurolira sector has been prompted by two main factors - the high yield and the current relative stability of the lira. "Investors buy this market because this is the highest coupon currency in Europe," says Mr Niccolò Nuti, head of capital markets at Credito Italiano in Milan.

"This is one of the few remaining bond markets where you can get double-digit coupons," said one dealer at an Italian bank last week, adding that the prospect of falling yields was helping to stimulate buying interest among investors.

Deutsche Bank in London last week lead-managed a successful

L200bn, 10-year deal for Abbey National Treasury Services with a coupon of 10 per cent. Mr Roger Bates, of Deutsche Bank, said one reason for the deal's success was the fact that as interest rates in Europe were set to fall, this represented one of the few remaining opportunities to buy bonds with a double-digit coupon.

Coupons in the Eurolira sector have been falling since the start of the year, when investors were able to buy bonds with coupons of 12.75 per cent. In the wake of the Abbey National deal, the EBRD launched a L200bn, seven-year deal with a 9.75 per cent coupon.

Admittedly, the lira is not the only high-yielding currency in Europe, but dealers say the Eurolira sector is regarded as a more liquid market than other high-yielding

currencies, such as the peseta. The biggest issue in the lira is the EIB's L1.000bn benchmark.

Meanwhile, the currency - which came out of the ERM in September and weakened to around 1,000 to the D-Mark - has been strengthening steadily again. "The lira has finally found its equilibrium - it will probably stay where it is or appreciate slightly against the D-Mark," says one Eurolira specialist.

Traditionally, the Eurolira market has appealed to retail investors from the Benelux countries and Switzerland who want bearer bonds rather than registered government securities. They would rather buy top-notch paper denominated in lira for the high coupon and a play on the currency, than take Italian government risk.

For the borrowers themselves, the

reason for tapping the Eurolira sector is predominantly swap-related. A total of L8.92bn (about \$5.88bn) of new issues has been launched in the Eurolira sector in the first six months of 1993, according to figures compiled by Euromoney.

A few borrowers keep the proceeds in lira to fund Italian subsidiaries; for example, Abbey National borrowed in fixed-rate lira and swapped the proceeds into floating-rate lira for financing its Italian mortgage subsidiary. But dealers estimate some 90 per cent of issues are swapped into dollar or D-Marks, depending on the swap opportunities, in order to obtain funding at well below London interbank offered rate.

Sara Webb

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner		
US DOLLARS									
Wharf Capital Int'l.(g)	52.5	Jul.2000	5	100	-	-	Morgan Stanley Int'l.		
Tokyo Electric Power Co.	1bn	Jul.2003	6.125	99.182	6.237	+36 (514%-03)	German Sacks Int'l.		
Hsieh Credit Corp.	100	Jul.1998	5.5	99.181	5.893	+49 (514%-03)	US\$		
Gas Co.	350	Jul.1998	5.5	99.855	5.533	+40 (514%-03)	IBI/Merrill Lynch		
Mitsubishi Kasei (UK)	50	Jul.1998	5.75	100.251	5.691	+55 (514%-03)	Mitsubishi Finance Int'l.		
BEMGE	50	Jan.1999	10	99.578	10.191	+500 (n)	Bear Stearns Int'l.		
Apple 7, Super Shr 1 Notes+(g)	20	Jul.1998	9	100	-	-	Daiwa Europe		
Apple 7, Super Senior 2 Notes+(g)	40	Jul.1998	9	100	-	-	Daiwa Europe		
Apple 7, Senior 1 Notes+(g)	18	Jul.1998	9	100	-	-	Daiwa Europe		
Apple 7, Senior 2 Notes+(g)	3	Jul.1998	6.494	100	6.480	-	Daiwa Europe		
Apple 8, Senior 1 Notes+(g)	25.4	Jul.1998	7	100	-	-	Daiwa Europe		
Apple 8, Senior 2 Notes+(g)	25	Jul.1998	7	100	-	-	Daiwa Europe		
Apple 8, Senior 3 Notes+(g)	20	Jul.1998	6.054	100	-	-	Daiwa Europe		
Bank of the Philippines	175	Jul.1998	8	99.434	8.140	+310 (514%-03)	Citibank International		
Co. Co. Provinces Madeira+(g)	150	Jul.1998	9	100	-	-	JP Morgan Securities		
Swiss Export Credit+(g)	100	Jul.1994	9	100.1	-	-	Lehman Brothers Int'l.		
ABB Int'l. Finance	50	Jul.2000	9	100R	-	-	Lehman Brothers Int'l.		
Crediti Italiani, Hong Kong+(g)	50	Jun.2003	9	100	-	-	Lehman Brothers Int'l.		
Rhône-Poulenc+(g)	370	Jul.2003	9	100	-	-	Lehman Brothers Int'l.		
D-MARKS							US\$		
Kelco Co.(g)	100	Jul.1997	2.375	100	-	-	Yamaichi Bank (Deutsch)		
Republic of Turkey	750	Jul.2003	8.75	101.65	8.499	-	DG Bank		
BHF Finance (Neth.)	100	Jul.2000	6.5	100.075	6.343	-	HSBC Bank		
Arbedplus	125	Jul.2003	6	99	-	-	Merrill Lynch Bank		
STERLING									
Kingdom of Sweden	350	Jul.2000	7.825	99.244R	7.769	+33 (514%-03)	EZW/JP Morgan Secs.		
Ostia Gas Co.	150	Aug.2003	8.125	99.468R	8.203	+40 (514%-03)	Barclays de Zoete Wedd		
Abbey Nat. Treasury Services	100	Jul.1998	9	100R	-	-	Lehman Brothers Int'l.		
Rank Xerox Finance (Neth.)	125	Jul.2003	8.75	99.236R	8.869	+105 (514%-03)	CSFB		
FRENCH FRANCS									
Credit National+(g)	1bn	May.2003	7.25	101.622	7.010	+34 (514%-03)	CCF		
Soc. Gén. Acceptance+(g)	500	Sep.2003	9	99.55	-	-	Société Générale		
Société Générale	2bn	Aug.1995	6	99.675	6.120	+30 (514%-03)	Société Générale		
Thomson-Branch International	1bn	Jul.2000	7	99.576R	7.079	+67 (514%-03)	Société Générale		
European Investment Bank	2bn	Jul.1999	6.25	99.47R	5.352	+8 (514%-03)	Credit Lyonnaise		
Cetelem	1.5bn	Jul.2008	7.875	99.356R	7.950	+92 (514%-03)	Banque Paribas		
Credit Local de France+(g)	500	May.2003	7	100.288R	5.960	+20 (514%-03)	CCF		
YEN									
World Bank+(g)	225m	Jun.2000	4.549	99.988R	4.502	+12 (6.4%-03)	Daiwa G. Secchi/ISU		
Ceska Gas Co.	100m	Nov.1998	4.95	100.075R	4.94	-	Daiwa Bank Capl. Mgmt.		
Korea Development Bank	100m	Nov.1995	4	4.000	-	-	Bank of Tokyo Capl. Mgmt.		
Japan Airlines Co.	200m	Oct.2002	5.45	100.125R	-	-	Daiwa Europe		
Japan Airlines Co.	150m	Oct.2003	5.5	100.225R	-	-	Nomura International		
Japan Airlines Co.	150m	Jul.2003	5.5	100.35R	-	-	Nomura International		
Mitsubishi Kasei Corp.(g)	200m	Oct.1997	4.4	100.1R	-	-	Yamaichi Int'l. (Europe)		
SBAB	10bn	Nov.1998	4.25	100R	4.250	-	Nikko Europe		

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RISK AND REWARD

UK investment management - a question of style



IS IT POSSIBLE to identify clear styles among UK investment managers? That question has pre-occupied researchers in the US, where extensive analysis of managers' styles has allowed clients to identify clear biases in portfolios to go a long way towards explaining variations in performance.

But can such distinct styles be said to exist in the UK? And if they do, what are the implications for those who measure performance?

After all, if different styles produce different results at different stages of a market cycle, is it reasonable or, indeed, productive to compare the results of managers with vastly different styles?

Instead, it may be far more relevant to compare the results of managers with similar styles to each other rather than, to say, the FTSE All Share Index or even the performance of all other fund managers.

These questions have been examined in some detail in research produced by Wells Fargo Nikko Investment Advisors and by Barra Incorporated, a US-based investment technology firm.

The research, jointly-produced paper, looks at the portfolios of UK unit trusts for which data are readily available. It does not examine investment styles of institutional managers. Nevertheless, it is likely that similar styles would emerge if institutional funds were examined as well as retail funds

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Common Units	5	149.5	149.5	159.5	3.92	48.92	Cold	54	49.16	48.48	53.18	

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Providence Capital Life Assurance Co Ltd - Contd.										City of London										Midland Life Assurance Co Ltd											
Alpha Pension Funds																															
UK Alpha	231.6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
US Alpha	120.3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Gold Alpha	87.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Euro Alpha	44.8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Int'l Alpha	75.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tech Alpha	81.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Omega Alpha	85.5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
European Alpha	87.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Provident Life Assets Ltd																															
Provident Way, Buntingford, RG21 2SU	0296 470707																														
Safes Range (Furniture)																															
Discretionary Fund	150.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Provident Mutual Life Assocs. Assn.																															
6 Hills Way, Stevenage, Herts SG1 2ET	0438 732000																														
Managed Ord.	418.3	440.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Ord.	205.5	311.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	625.2	586.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	441.2	484.8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Overseas Listed Gilts Ord.	190.4	200.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Overseas Equity Ord.	144.8	152.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Overseas Equity Fund	226.8	248.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Property Ord.	220.7	240.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Property Fund	161.5	170.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Interest Fund	205.2	220.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Deposit Fund	195.9	217.5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Deposit Fund	140.1	146.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pension Funds																															
Managed Ord.	362.1	381.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Ord.	352.7	372.6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	326.5	345.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	341.6	348.5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	190.6	205.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.9	192.8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.8	192.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.7	192.6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.6	192.5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.5	192.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.4	192.3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.3	192.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.2	192.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.1	192.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	184.0	191.9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.9	191.8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.8	191.7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.7	191.6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.6	191.5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.5	191.4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.4	191.3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.3	191.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.2	191.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.1	191.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	183.0	190.9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equity Fund	182.9	190.8	-	-																											

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Part No.	Description	Old Price	New Price	Change
PO Box 255, St Peter Port, Guernsey	0851 71 0851			
Europe	341.36510.36250	10,7240	7,39	4407
Europe, Ed 2	341.36510.36250	7,1650	7,39	4768
Apprx. Sng Equip.	341.36510.36250	7,1650	7,39	4768

GUERNSEY (REGULATED) (cont)						
	Mid Price	Offer Price	Yield Gross	Div Yield	City Price	Line
ANZ Magna Co (Guernsey) Ltd						
Guernsey Wts Listed for Pmts.	\$11.47	11.41	-	-		
Arab Bank Fund Managers (Guernsey) Ltd						
ABF International Fund Ltd						
Mortgaged Currency	\$11.23	11.22	-	-	47841	
International Bond	\$11.30	11.29	-	-	47840	
Bachemton Global Investment Fund Ltd						
International Bond	\$17.42	16.92	-	-	45807	
Cash, Gvt & Stg Fund Inc.	\$16.45	-	-	-	45821	
CBC Fund Managers (Guernsey) Ltd						
PCF Sterling Bond	\$11.41	11.39	-	-		
PCF US Dollar Bond	\$11.41	11.39	-	-		
PCF Euro Bond	\$20.14	20.48	-	-		
PCF Euro Bond	\$17.95	18.33	-	-		
PCF Euro Equity	\$P20.01	20.49	-	-		
Deutsche Management (Guernsey) Ltd						
Deutsche Limited	\$101.80	101.71	-	-	44573	
Hawtree Fund Managers (G) Ltd						
Japanese OTC	\$14.00	9.7002	-	-	42076	
Hawtree Fund Managers (Guernsey) Ltd						
Hawtree & G & P Fund	\$10.04	9.7001	0.021	42845		
Hawtree Throgmorton Managed Ltd						
Global Equity	\$1.157	1.250	-	-	42200	
Intl Inv - Stg High Inc	\$11.28	11.27	0.51	47649		
Int'l Inv - High Inc	\$37.00	39.270	0.26	47443		
Hawtree Adviser (Guernsey)						
Balanced Growth & Profits	\$2.365	2.355	-	-	42226	
Balanced Growth & Profits	\$1.565	1.572	-	-	42227	
Select Mkt & Profits	\$2.472	2.354	-	-	42228	
Int'l & Growth & Profits	\$11.831	11.941	-	-	42229	
Investment Portfolios Svc (G) Ltd						
Global Managed Portfolios	103	101	-	-		
Kleinwort Benson Int'l Fund Managers Ltd						
Int'l Eq, Adm, Div, Accr	\$14.627	15.398	-	-	45559	
Emerging Markets Fund	\$13.91	14.190	0.84	47758		
(All prices in pounds of Guernsey unless otherwise stated)						
Lazard Fund Managers (G) Ltd						
Lazard Corp. Growth Fund	\$332.01	309.59	3.28	45385		
Lazard Corp. Eq Fund	\$22.01	23.93	5.05	45387		
Lazard Corp Acc Fund USA	\$16.13	18.14	2.08	45388		
Lazard Corp Acc Fund USA	\$16.13	18.14	2.08	45389		
Lazard Corp Acc Fund CAN	\$14.204	14.20	2.08	45390		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45391		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45392		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45393		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45394		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45395		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45396		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45397		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45398		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45399		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45400		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45401		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45402		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45403		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45404		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45405		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45406		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45407		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45408		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45409		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45410		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45411		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45412		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45413		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45414		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45415		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45416		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45417		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45418		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45419		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45420		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45421		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45422		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45423		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45424		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45425		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45426		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45427		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45428		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45429		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45430		
Lazard Corp Acc Fund CAN	\$16.03	16.29	2.08	45431		
BT Fund Managers (Ireland) Ltd						
BTM US Dolar Jun 30	\$101.59	-	-	-		
Bank of Ireland Unit Managers Ltd						
Global Bond	\$28.57	-	-	-		
European Bond	\$20.00	22.00	-	-		
Latin Am Extra Yield	\$10.00	10.00	-	-		
Equity International						
Europe Europe	\$10.85	11.62	-	-		
Equity Japan	\$10.86	11.67	-	-		
Equity US	\$14.61	15.98	-	-		
Equity Global	\$10.84	11.64	-	-		
Emerging Japan	\$12.10	12.24	-	-		
Baring International Fd Mngts (Ireland)						
Australia	\$17.55	18.54	-	-		
Japan Tech	\$10.47	11.76	-	-		
Japan Tech New Gen Inv Fd	\$27.03	22.09	-	-		
Motor Shop	\$21.77	25.85	-	-		
Mtn American	\$20.00	22.00	-	-		
Octopus Fund	\$20.00	22.00	-	-		
Pacific Fund	\$10.18	14.18	-	-		
International Bond	\$18.20	15.11	-	-		
Equity Fund	\$14.67	15.41	-	-		
Treasur Warrant	\$24.00	22.89	-	-		
Hong Kong	\$24.76	25.85	-	-		
Global Emerging Mktcs	\$10.04	12.00	-	-		
Latin America	\$10.47	11.65	-	-		
Currency Fd - Sterling	\$22.05	-	-	-		
Currency Fd - US Dollar	\$15.14	-	-	-		
Currey Fd - US Dollar	\$24.00	25.85	-	-		
New Fund Bond Fd	\$20.04	22.00	-	-		
New Global Bond Fd	\$20.04	22.00	-	-		
Asia Prime	\$24.27	-	-	-		
Baring Mutual Fund Manager (Ireland)						
Umbrella Fund Inc	\$10.89	11.32	-	-		
Greater America Fund	\$20.00	-	-	-		
NAFT.A. Bdc Fund	\$20.00	-	-	-		
New Asian Fund	\$20.00	-	-	-		
New Bond Fund	\$20.00	-	-	-		
New Bond Fund Inc	\$20.00	-	-	-		
New Bond Fund Inc	\$20.00	-	-	-		
Chemical Fund Administrators Ltd						
Technology 2000	1	51038	-	-		
Dresdner Intl Management Services						
Dresdner Thornton Asian Selection Fund	\$10.73	-	-	-		
Indonesia Fund	\$10.15	-	-	-		
Singapore Fund	\$10.07	-	-	-		
Thailand Fund	\$10.07	-	-	-		
GT Asset Management (Ireland) Ltd						
GT Emerging Mktcs	\$12.14	12.30	-	-		
GT Inv Warr & Derivatives	\$5.94	-	-	-		
Genesys Portfolio Managers (Ireland)						
Japan Emerging Secs Inv	\$161.37	17.10	-	-		
Homburg Fund Managers (Ireland)						
Ireland Asia Market	\$10.03	10.12	-	-		
Super Asia Ventures	\$17.33	17.63	-	-		
Kleinwort Benson Capital Mgmt (Ireland)						
Lior Plus	\$10.00	0.04	-	-		
Morgan Stanley Fund Managers (Ireland)						
Latin American Brady	\$13.94	-	-	-		
Morgan Grenfell Profunds Plc						
Japan	\$1.2374	-	-	-		
European	\$1.0940	-	-	-		
North American	\$1.0087	-	-	-		
Palme Webber Offshore Funds Plc						
High Income Class A	\$10.23	10.39	-	-		
High Income Class D	\$10.23	10.32	-	-		

JERSEY (SIB RECOGNIS)

		Int	Cust	Std	Price	P
7557	AIB Fund Managers (CI) Ltd					
	PO Box 486 St Helier Jersey					
	All Company Funds Ltd					
	Int Managed Bond -5%	15-	22.6832			
	Managed Capital Bd -5%	15-	23.4014			
4529	All Growth Company Fund Limited					
	Int Managed Currency -5%	15-	11.4911			
4570	Int Managed Currency -5%	15-	10.6436			
	Sterling Company Fd -5%	15-	11.4407			
4585	US Dollar Managed Curr -5%	15-	22.3711			
	Int Fixed Mkt Fund -5%	15-	3.9865			
5220	Berkeley International Funds					
	PO Box 155 St Helier, Jersey C.I.					
	Equity Funds					
	Asian Income Eq (inc) -5%	DL1.693	0.9296	1		
	Global Income (inc) -5%	DL1.542	0.5686	1		
	Global Income (inc) -5%	DL1.594	0.4948	1		
	Currency Funds					
	20% Premium Income	DL1.005	10.00			
	Short Dated	DL1.005	2.50			
	US Dolar	DL1.005	3.20			
	Deutschmark	DL1.005	6.00			
	Yen	DL1.005	15.07			
	Managed Multicurrency	DL1.005	1.00			
	Managed Multicurrency	DL1.005	1.00			
	Sterling Fund -5%	DL1.005	0.4426			
5225	Capital House Fund Mgrs (CI) Ltd					
	Capital House International Growth Funds					
	Equities					
	UK Equity	DL1.425	1.457			
	North American	DL1.425	1.766			
	Asian Smaller Markets	DL1.425	1.713			
	Continental European	DL1.425	3.117			
	Hong Kong	DL1.425	2.378			
	Pacific Region	DL1.425	2.245			
	Spore Inde Malaysia	DL1.425	12.19			
	Bonds					
	Sterling Bond -5%	DL1.927	1.967			
	International Bond -5%	DL2.249	2.287			
	US Dollar Bond -5%	DL1.689	1.701			
	European Bond -5%	DL2.124	10.91			
	City					
	US	DL1.371	31.39			
	Yen	DL1.371	30.67			
	Japanese Yen	DL1.402	70.91			
	DM	DL1.371	34.09			
	Euro	DL1.371	42.55			
	Australian \$	DL1.371	33.12			
	Canadian \$	DL1.371	33.12			
	Managed					
	Int Portfolio -5%	DL1.902	1.927			
	Managed Company (US) -5%	DL2.339	2.3597			
	Managed Managed	DL2.339	24.3500			
4526	Cartago Fund Managers Intern					
	PO Box 278, 46 Le Goulet St, Jersey					
	Capital Strategic Fund Ltd					
	Equities					
	UK Equity	DL1.425	1.457			
	British Funds	DL1.425	1.5			
	European Fund	DL1.425	5.5			
	Ase Pacific Fd	DL1.425	6.5			
	Japan Funds	DL1.425	1.5			
	Global Resources Fd	DL1.425	0.4			
	Emerging Mktcs Fd	DL1.425	0.5			
	Int Growth Funds	DL1.425	1			
	Int Dividend Fund	DL1.425	1			
	EDTA Bond Fund	DL1.425	1			
	Int Bond Fund	DL1.425	1			
	US Dollar Bond Fd	DL1.425	1			
	Sterling Depositary Fd	DL1.425	1			
	French Franc Dep. Fd	DL1.425	1			
	Swiss Fr Dep. Fd	DL1.425	1			
	Int Dolar Bond Fd	DL1.425	1			
	US Dolar Bond	DL1.425	1			
	Yen Bond	DL1.425	1			
	US Dolar Bond Over	DL1.425	0			
	Sterling Cash Fd	DL1.425	1			
	John Gowett (Channel Islands)					
	6 Minster Place, St Helier, Jersey					
	Global Stock Inv Ltd (Parry Gowett Fund)					
	Global Equity					
	Global High Income -5%	DL1.779	10.27			
	Dollar Cash	DL1.779	3.0			
	Intl Stock Cash	DL1.779	10.14			
	For Export Equity	DL1.57	15.5			
	US Smaller Comp	DL1.57	16.5			
	European Equity	DL1.57	12.0			
	UK High Income	DL1.57	12.4			
	Initial charge may apply for sales in					
4527	HBI Strategic Fund Mgrs (Jay)					
	PO Box 63, 300 St Saviour, Jersey					
	St Saviour Int'l					
	St Saviour Int'l	DL1.513	1.5			
	Orchard High Yield -5%	DL1.513	1.5			
	Global Equity Fund	DL1.513	16.04			
	Global Equity Fund	DL1.513	16.04			
	Global Equity Fund	DL1.513	16.04			
	UK Growth & Div Fund -5%	DL1.101	5.1			
	Nth American Equity -5%	DL1.101	11.1			
	For Export Equity -5%	DL1.101	11.1			
	International Merg -5%	DL1.101	13.0			
	Intl Bond Fund					
	Sterling Managed -5%	DL1.64	11.6			
	US Dolar Managed -5%	DL1.72	13.7			
	International Managed Funds					
	Sterling Managed Fd					
	Sterling Managed Fd	DL1.53	11.6			
	US Dolar Managed Fd	DL1.53	11.6			
	US Dolar Managed Fd	DL1.53	11.6			
	US Dolar Managed Fd	DL1.53	11.6			
	Deutschmark -5%	DL1.53	40.0			
	Japanese Yen -5%	DL1.53	51			
	Swiss Franc -5%	DL1.53	52			
	Yen -5%	DL1.53	54			
	Lloyds Bank (CI) LTD Mgrs.					
	PO Box 195, St Helier, Jersey					
	Lloyds Trst Ctr -5%	DL1.54	10.1			

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FOREIGN EXCHANGE AND MONEY MARKETS

Focus on Tokyo

AFTER last week's bout of European rate cuts, the markets will shift their focus to Tokyo, where the leaders of the seven largest industrialised nations meet to discuss Gatt and the prospects for boosting world growth, writes *Rachel Johnson*.

Currency co-operation, however, is to be off the agenda, as the G7 has committed itself to seek - yet again at its annual economic summit - to salvage the seven-year attempt to reach a breakthrough in world trade talks.

UK clearing bank base lending rate
6 per cent from January 26 1993

While a Gatt agreement would clearly be the best boost to world growth and employment to which the leaders could aspire, hopes for an agreement have faded, along with the political popularity of the main players in the UK, France, Germany and the US. In addition to the recessionary conditions in the G7 countries, the political

vacuum in Japan is also regarded as an obstacle to a summit success.

Attention will still be paid to the week's regular economic figures in the UK, an inquest on the economy will be opened today, as the Treasury's independent forecasters release their second report; and the credit business data are set to show a slight slowdown in the rate of bank lending, in spite of a rise in the annual growth rate of both M0 and M4 in May and June.

Elsewhere, the Bundesbank's activities will provide a focus for speculation about how much which other European Exchange Rate Mechanism countries can cut their rates even when Germany holds back.

Last Friday, France cut its intervention rate by 0.25 of a point to 6.75 per cent; traders figure that since this the Bundesbank cut by 0.5 point to 6.75 per cent, France could manage another 0.25 point reduction. Hopes for an early cut in UK interest rates, however, remain elusive.

£ IN NEW YORK

Jul 2	Close	Previous Close	Yen	F Fr.	£ Fr.	Fr.	DM	US\$	DM	Fr.	£	US\$
E Spot	1,597.00	1,598.00	1,515.00	1,516.00								
1 month	1.585-1.590	1.575-1.580	1.505-1.510	1.505-1.510								
3 months	1.580-1.585	1.570-1.575	1.500-1.505	1.500-1.505								
12 months	1.570-1.580	1.560-1.570	1.500-1.505	1.500-1.505								

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jul 2	Close	Previous Close	Yen	F Fr.	£ Fr.	Fr.	DM	US\$	DM	Fr.	£	US\$
5.30	81.3	80.8										
9.00	81.2	80.5										
10.00	81.2	80.5										
11.00	81.2	80.7										
12.00	81.2	80.7										
2.00	81.3	80.8										
3.00	81.3	80.8										
4.00	81.1	80.8										

4.00 per cent refers to current bank discount rates

Time and quoted by the US, Spain and Ireland

3.00 per cent refers to current bank discount rates

3.00 per cent refers to current bank discount rates

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AMERICANS

BUILDING MATERIALS -

ELECTRICALS

LONDON SHARE SERVICE

ENGINEERING-GENERAL - Contd.

HOTELS & LEISURE • COMING UP

INVESTMENT TRUSTS - Cont.

NYSE COMPOSITE PRICES

Continued from previous page

Stock	Div.	Yld.	Pv	High	Low	Close	Chg.	Open	Prev.	High	Low	Close	Chg.
- S -													
22 1512 S AmEx R	1.36	7.4	10	16	15	15	+ .05	10	16	16	15	15	+ .05
24 1512 S AmEx R	0.32	1.20	1.20	1.20	1.20	1.20	+ .00	1.20	1.20	1.20	1.20	1.20	+ .00
24 1512 S AmEx R	1.28	4.7	10	14	14	14	+ .00	10	14	14	14	14	+ .00
24 1512 S AmEx R	1.78	7.3	10	15	15	15	+ .00	10	15	15	15	15	+ .00
24 1512 S AmEx R	0.20	1.5	1.5	1.5	1.5	1.5	+ .00	1.5	1.5	1.5	1.5	1.5	+ .00
24 1512 S AmEx R	0.16	1.2	1.2	1.2	1.2	1.2	+ .00	1.2	1.2	1.2	1.2	1.2	+ .00
24 1512 S AmEx R	0.36	2.1	2.4	2.4	2.4	2.4	+ .00	2.4	2.4	2.4	2.4	2.4	+ .00
24 1512 S AmEx R	0.20	0.5	0.4	0.4	0.4	0.4	+ .00	0.4	0.4	0.4	0.4	0.4	+ .00
24 1512 S AmEx R	2.50	5.0	12	7.8	8.1	8.1	+ .00	7.8	8.1	8.1	8.1	8.1	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.40	5.7	14	14	14	14	+ .00	14	14	14	14	14	+ .00
24 1512 S AmEx R	1.20	2.4	8	8	8	8	+ .00	8	8	8	8	8	+ .00
24 1512 S AmEx R	0.20	2.7	17	40	40	40	+ .00	40	40	40	40	40	+ .00
24 1512 S AmEx R	1.20	2.3	23	25	25	25	+ .00	25	25	25	25	25	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
24 1512 S AmEx R	1.20	2.5	12	12	12	12	+ .00	12	12	12	12	12	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.40	5.6	20	20	20	20	+ .00	20	20	20	20	20	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
24 1512 S AmEx R	1.20	2.5	12	12	12	12	+ .00	12	12	12	12	12	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
24 1512 S AmEx R	1.20	2.5	12	12	12	12	+ .00	12	12	12	12	12	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
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24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
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24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
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24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
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24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
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24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
24 1512 S AmEx R	1.20	2.5	12	12	12	12	+ .00	12	12	12	12	12	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00	9	9	9	9	9	+ .00
24 1512 S AmEx R	1.20	2.5	12	12	12	12	+ .00	12	12	12	12	12	+ .00
24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
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24 1512 S AmEx R	0.16	0.6	0.6	0.6	0.6	0.6	+ .00	0.6	0.6	0.6	0.6	0.6	+ .00
24 1512 S AmEx R	1.20	2.4	17	17	17	17	+ .00	17	17	17	17	17	+ .00
24 1512 S AmEx R	0.16	1.7	10	9	9	9	+ .00</						

MONDAY INTERVIEW

Tycoon
who's not
in the red

Sally Aw Sian, chairman of Hong Kong media group Sing Tao, talks to Simon Holberton

One of the claims William Shawcross makes for Mr Rupert Murdoch is that Mr Murdoch was the first to see, and exploit, the potential of the extra-terrestrial satellite for global media operations.

Mr Murdoch has his difficulties in Hong Kong, where he is attempting to acquire control of Television Broadcasts, Hong Kong's top local television station. And, although it is probably true that he was the first English language media proprietor to use satellite technology, the accolade "first" is more appropriately applied to a tough-minded woman in Hong Kong.

Since the late 1960s she has been in international newspaper publishing and, in 1978, her company was the first to transmit made-up newspaper pages to printing plants in North America, Europe, and Australasia via satellite. The language was Chinese and the title of the newspaper Sing Tao.

Miss Sally Aw Sian, 62, then as now, chairman of Sing Tao, one of Hong Kong's leading listed media groups, is not, however, a person to crow about her achievements. "Yes, we were the first to use satellites," she says; and that is

Miss Aw's venture into the world of transnational publishing was inspired by an encounter while on holiday in San Francisco in 1968. She was asked on the streets of the city's Chinatown for news from Hong Kong and China. The question became the germ of an idea: "I thought it would be a good idea to start a paper... I was sure that, if we could publish a paper in San Francisco, there would be a lot of people interested in buying it," she says. Bringing the project to fruition was made easier through her friendships with the owner of a local grocery chain, who offered to display any paper she chose to produce, and a publisher with the capacity to print a newspaper.

Initially, the paper was produced in Hong Kong and flings - made-up stencils ready for printing - were air freighted to San Francisco. This continued until 1978, when she moved to satellite transmission. Today Miss Aw's newspaper is published in nine cities - six in North America, plus London, Sydney and Wellington.



I don't think China can return to the past'

to Xiamen and Fuzhou - among south China's fastest-growing cities - plus a half-completed mansion which her father had started building in their ancestral village of Zhongchuan in Fujian.

Her father's rehabilitation and the return of his property set the scene for Miss Aw's visit to Beijing last autumn. The government housed her in the Diaoyutai state guest

PERSONAL FILE

1931 Born in Rangoon, Burma. 1952 Joined Sing Tao. 1957 Chairman of Sing Tao. 1969 Published overseas edition of Sing Tao in San Francisco.

1978 Transmits Sing Tao newspaper via satellite to offshore printing sites. 1982 Signed deal with the People's Daily. 1993 Launched South China Economic Daily.

house, usually reserved for important foreign visitors. In a rare honour, she met both Mr Jiang Zemin and Mr Li Peng, China's prime minister. Significantly, the meetings were publicised on national television.

Her visit was designed not only for reconciliation but also for deal-making. While in Beijing, she signed a HK\$30m joint venture agreement with the People's Daily to publish jointly a colour magazine, the Singguang Monthly. Miss Aw says both parties will share editorial control. It will publish economic and social articles on China and Chinese communities abroad. Given the involvement of the People's Daily, it is unlikely the editorial content will challenge Communist party orthodoxy.

Her meetings with top government leaders amounted to an "official blessing" for the venture. She is clearly keen on more, and to boost Sing Tao's media assets on the mainland, an enormous market hungry for information.

In 1949, before the Communists assumed power in that year, her father had donated enough money to the Kuomintang government to build 100 schools and 100 hospitals. The money was given, but nothing came of it because of the civil war," she says.

One of her subsidiaries, Jade-man, owner of the Tin Tin Daily, one of Hong Kong's top three Chinese language newspapers, has just launched the Nanhu Jiji Ribao, or South China Economic Daily. It will focus on business in China and the country's economic development. Initially, it will sell in Hong Kong and south-east Asia. But, says Miss Aw: "When the opportunity arises, we hope we can sell it in China - when, that is, it is acceptable to them."

So far, she has committed about HK\$250m to business ventures on the mainland, which underlines her confidence in China's future.

Echoing sentiments often heard in Hong Kong and on the mainland, she observes about China's economic reforms: "They are heading in the right direction as long as they don't go too fast. Russia had political change before economic change - that's why they have such problems. China has done it the other way around."

"I don't think they will, or can, return to the past," she adds.

With the pragmatism typical of the Hong Kong Chinese business community, she adds: "The government is changing and they realise that they have to change their economic thinking. I think there is a great future in China, and I have every confidence that we can do business there, especially now that a lot of western people are going to China to do business."

For Miss Aw, her return to China also meant a chance to finish business left incomplete

when she left in 1949.

She has since publicly confessed that the government had failed in 1949 to provide the editorial content that we can do business there, especially now that a lot of western people are going to China to do business."

Her meetings with top government leaders amounted to an "official blessing" for the

Search for the party glue

The reform of Italy's electoral law, widely regarded as an essential step to the salvaging of the political system, has now passed its first hurdles in the two houses of parliament. Some problems remain; but there is reasonable probability that Italy is about to move from a voting system which has been wholly based on proportional representation, to one which will be mainly based on first-past-the-post.

The objective of the reformers is to weaken the power of the discredited political parties. In a voting system which is wholly proportional, the voters' options (that is, the lists of candidates) are determined by the parties. They thus control the political system, and become the nexus for a vast network of patronage. The wholesale corruption rampant in Italy is the logical end-product.

Unfortunately, there are at least two reasons for doubting whether this reform will be enough to provide a solution to the problem. First, the new law still contains a significant element of proportional representation; three-quarters of the seats will be filled by single-member constituencies, but one-quarter will be filled by PR.

The ostensible reason for this residual hold-over is to protect the little parties, which might be wiped out in first-past-the-post voting. But the most important consequence will be to load the odds critically in favour of the party system as such, and against the candidacies of independent politicians.

Considering that one-sixth of



IAN DAVIDSON

on
EUROPE

all members of parliament are now under some form of investigation for corruption, it is arguable that political reform depends on a far-reaching clean-out of the old cast of characters, and their replacement by new politicians who are untainted either personally or by association. But the only people who will be penalised by the new law will be independent candidates, since they cannot benefit from the residual PR votes.

But the other reason for scepticism is that modern parliamentary democracy cannot work without organised political parties. The political parties which have dominated the scene since the second world war may be the source of Italy's political crisis; but the logical conclusion is not a parliamentary system which does not depend on political parties (a contradiction in terms), but one where the parties are reformed and uncontaminated.

Believing in the attainability of this second alternative requires optimism on a heroic scale. Who will be the politicians in these utopian parties? Whom will they represent? And what will be their message?

It is questions such as these which are being anxiously addressed by the French Socialists, in the wake of their comprehensive defeat in the March general elections. This weekend they have been holding a large-scale think-in in Lyons; in October they will hold a formal party congress to adopt new party statutes; and some time later they plan to stage a more broadly based debate, with potential allies from other parts of the political spectrum.

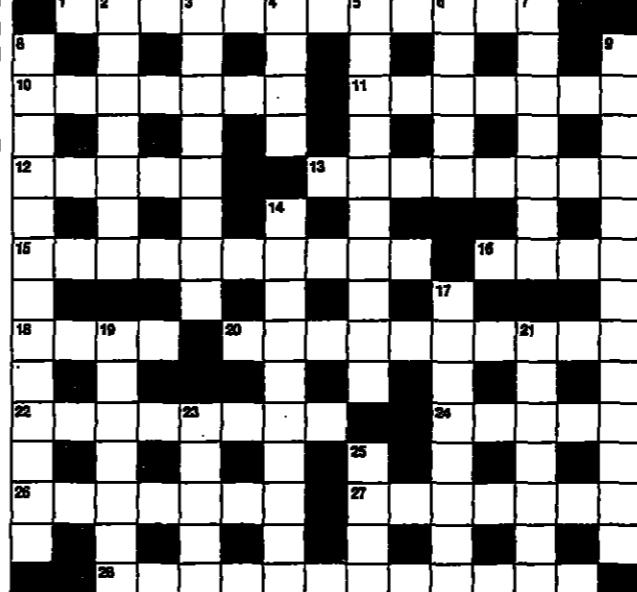
They do not yet have answers to the strategic questions listed above. When Michel Rocard first called for a sweeping rethink of the party's future, he admitted that the Socialists had lost both their traditional message and their traditional constituency. He has since publicly confessed that the government he led in 1988-91 significantly failed to provide socialist remedies for low growth and high unemployment. But he made no suggestion that he would have better socialist remedies today.

The problem for parliamentary democracy today is that the first two types of glue have progressively disintegrated: complex societies do not have large and homogeneous common-interest groups, and none is turned on by ideology. Pure chivalry can work for a while, as in Japan and Italy; but time and excess cause it to explode. As a result, countries without a presidential system, may by default find themselves driven into the politics of enmity.

Mr Rocard wants to reinvent socialism; but the real fault-line in European politics may lie between the regionalists, the nationalists and the internationalists.

CROSSWORD

No. 8,193 Set by HIGHLANDER



ACROSS

- Obtaining the skill to build invasion vessels (7,5)
- Understanding one takes things of (7)
- Forecasters use small, roundish ships, avoiding cold front (7)
- Make authoritative decision, for example, this was (3,2)
- Suffocation, predicament (8)
- First expert takes child's place on island (10)
- Likelihood, on Sunday is unusual (4)
- Hit with piece of hose (4)
- Closes result (10)
- Drink is Theban originally (8)
- Stone thrown to start attack (5)
- Hot spots in which king is protected by subjects (7)
- There are more lines on old fruit (4)
- But a charge for sitting as independent? (12)
- Adapted oneself to home (Urdu translation) (8)
- Start like a sailor, finish like a sniffer (4,3)
- Almost offend in giving diabetic treatment (7)
- Natural drinking water is drawn up (5)
- Two miles covered by each girl (4)
- Chemical analyst like the Speaker (7)

3 Dog video badly presented by well-intentioned person (2-6)

4 No note in register (4)

5 Bad-tempered fellow Irishman at front of church supporting crucifix (10)

6 Make embarrassed answer and go (6)

7 Self message: delete arrangements about voter's mark (7)

8 Suitable stretch of beach begins operating in spasmodic spells (4,3,6)

9 I race after monkey twice - it's killing (13)

10 Suggested explanation for springs found by the sister (10)

11 Adapted oneself to home (Urdu translation) (8)

12 Start like a sailor, finish like a sniffer (4,3)

13 Almost offend in giving diabetic treatment (7)

14 Natural drinking water is drawn up (5)

15 Two miles covered by each girl (4)

16 The solution to last Saturday's prize puzzle will be published with names of winners on Saturday July 17.

Dreaming of a perfect summit

Daddy, why are the world's leaders going to Prague for an economic summit?

"It's a tradition - an excuse for a pleasant vacation. The leaders converge on one of the richest capitals and talk about anything under the sun. Usually they go to Asia but Prague is now as chic as Beijing."

"But why is it called an economic summit? Politicians don't have anything to do with economics - do they?"

"Of course they don't. But when these summits began in the late 1970s - that would be well over half a century ago - governments intervened in nearly all aspects of economic life. They also quarrelled a lot about economic issues. The summits were meant to reduce friction and enhance 'global co-operation'."

"What did they quarrel about most?"

"Trade. I know this sounds crazy but in those days every country used to impose tariffs (that is, taxes) on imports from trading partners. These were often very high. They also imposed quotas - a specific limit on the volume of goods or share of a market that a competitor could have."

"You mean we would have had to pay extra for our Chinese hover car?"

"Exactly. These restrictions were illogical. Nobody would have dreamed of imposing them on trade between regions of their own country. In their hearts the politicians knew they made everybody poorer but, selfishly, they still put the short-run interests of their own countries first. They were worried that rising imports would create unemployment."

"What is that? I know some people get their incomes topped up out of taxes but unemployment is a contradiction in terms - wages would always fall to whatever level is needed to employ everybody."

"They didn't then because people would not accept that the value of different jobs is always varying. Wages were not allowed to fall because people thought the world 'owed' them a certain living standard."

"What else was discussed at these summits?"

"Fiscal policy was always a contentious issue. By the 1980s economists were agreed that policy lags and the unpredictability of business cycles meant it was useless to try to fine-tune economies by deliberately running budget deficits or surpluses. But politicians (especially Americans) still assumed a demand that other countries provide a stimulus by loosening fiscal policy. And most countries routinely spent more than they raised in taxes, thus shifting financial burdens onto future generations who didn't have a vote."

"You're joking. That would be unethical. You mean there wasn't a balanced budget law?"

"Your economic history is lousy. You should know that didn't happen until the early years of this century. Monetary policy was also a chronic source of friction. At the summits, politicians were always complaining that somebody else's interest rates were too high or too low."

"Now you're really pulling my leg. Governments don't control interest rates. The creation of money, and the management of its purchasing power, is a private-sector function."

"What a parade of ignorance. In the 20th century national institutions called central banks enjoyed monopoly rights to print money. A few were nominally independent but most had to obey the politicians who invariably wanted more rather than less of it. That's why there was so much

inflation in those years - for your information inflation means a steady rise in the overall level of prices."

"What a strange idea. You mean your income would have to rise every year just to keep pace with prices? But since even in those days most countries had faith in markets, why on earth did they think private agencies were incapable of managing money creation? Why did they think people would be more responsible if they wore public-sector hats?"

"It's a long story. One worry was that, if a private bank was allowed to produce its own money, it would overdo it and create terrible inflation. That was a stupid argument, of course, because nobody would want to hold money that loses value. As we have discovered in the last few decades of 'free banking', the market monitors the purchasing power of different private monies closely. As soon as one shows any signs of losing its value, it is threatened with bankruptcy."

"You mean like Greenback Inc that had to be taken over by that Korean company?"

"Yes. But compared with the instability of the 20th century, we've had only minor hiccoughs with competing private monies. The price level has barely moved in 30 years. That's hardly surprising, the scientific challenge of stabilising the purchasing power of money is not really so great. The tough problem was persuading governments to surrender a power they relished."

"Wow, those 20th century guys were dumb."

"They were, but then they never really grasped the character of a market system. We see it as a spontaneous self-deriving mechanism and let it do virtually everything for us. But they saw it more like a bit of defective physical machinery with levers that had to be pulled and pushed. Ironically, the ex-communists provided the impetus for reform. With the enthusiasm of the religious converts they pushed for a truly unhampered market system. Once we got over the shock, we never looked back."



MICHAEL PROWSE

on
AMERICA

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"Your economic history is lousy. You should know that didn't happen until the early years of this century. Monetary policy was also a chronic source of friction. At the summits, politicians were always complaining that somebody else's interest rates were too high or too low."

"Now you're really pulling my leg. Governments don't control interest rates. The creation of money, and the management of its purchasing power, is a private-sector function."

"What a parade of ignorance. In the 20th century national institutions called central banks enjoyed monopoly rights to print money. A few were nominally independent but most had to obey the politicians who invariably wanted more rather than less of it. That's why there was so much

inflation in those years - for your information inflation means a steady rise in the overall level of prices."

"What a strange idea. You mean your income would have to rise every year just to keep pace with prices? But since even in those days most countries had faith in markets, why on earth did they think private agencies were incapable of managing money creation? Why did they think people would be more responsible if they wore public-sector hats?"

"It's a long story. One worry was that, if a private bank was allowed to produce its own money, it would overdo it and create terrible inflation. That was a stupid argument, of course, because nobody would want to hold money that loses value. As we have discovered in the last few decades of 'free banking', the market monitors the purchasing power of different private monies closely. As soon as one shows any signs of losing its value, it is threatened with bankruptcy."

"You mean like Greenback Inc that had to be taken over by that Korean company?"

"Yes. But compared with the

instability of the 20th century, we've had only minor hiccoughs with competing private monies. The price level has barely moved in 30 years. That's hardly surprising, the scientific challenge of stabilising the purchasing power of money is not really so great. The tough problem was persuading governments to surrender a power they relished."

"Wow